

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

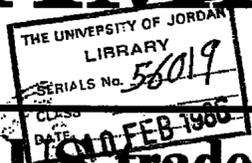
Thursday January 2 1986

No. 29,818

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World economy:  
modest recovery  
continues, Page 12

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Paris	100.00	100.00	100.00
Frankfurt	100.00	100.00	100.00
Geneva	100.00	100.00	100.00
Brussels	100.00	100.00	100.00
Amsterdam	100.00	100.00	100.00
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Copenhagen	100.00	100.00	100.00
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World news Business summary

## Eleven die in S. Africa protests

Eleven people died during protests by blacks in South Africa as President P. W. Botha took a hard line against insurrection in his new year's address.

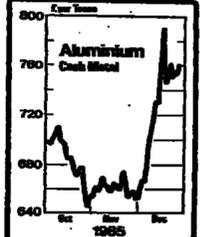
## Oil find by Gulf may be biggest in Canada

GULF CANADA, subsidiary of Olympia and York, the Toronto property and natural resources group, said results from a test well beneath the Beaufort Sea indicated reserves of more than 400m barrels, reviving hopes of a commercial oil field off the Canadian Arctic coast.

## Nigeria imposes ceiling on 1986 debt repayments

BY PATTI WALDMEIR IN LAGOS

MAJOR GENERAL Ibrahim Babangida, Nigeria's President, has unilaterally imposed a ceiling on the total repayments to be made in 1986 on the country's external debt in a budget promising major structural changes to the Nigerian economy.



ALUMINIUM ended 1985 on a fairly firm note with the cash price rising \$3.75 (\$3.4) to \$761.25 a tonne in the London Metal Exchange. The metal's price is widely expected to rise in both sterling and dollar terms this year as supplies come more closely to match demand.

## Bomb plot foiled

French police said they foiled a plot to blow up a Paris synagogue and arrested an Egyptian and two Portuguese suspected of links with Arab groups. A bomb in the same synagogue killed four people in 1984.

## Gulf air raids

Iraq reported its first air raid of the new year on Iran's main oil export terminal at Kharg Island in the Gulf. Baghdad said two Iranian jets attacked residential areas in Sulaymaniyah, killing two people.

## Guerrilla 'army'

The guerrilla who survived the Rome airport massacre told investigators he was one of 300 Palestinians being trained with Libyan backing for suicide attacks on European airports.

## Peres boycott call

Israeli Prime Minister Shimon Peres called for an international boycott of Libya and greater co-operation against terrorism. Page 2

## EEC members

Spain and Portugal joined the European Community after almost a decade of negotiations and made the 12-nation Community the developed world's biggest economic grouping. Page 2

## Sri Lanka pardon

President Jayewardene gave a free pardon to former Sri Lankan Prime Minister Sirima Bandaranaike and restored her civic rights, removed for seven years in 1980 for abuse of power. She immediately demanded a general election. Page 2

## Syrian 'success'

Jordan's Foreign Minister said King Hussein's summit talks in Syria had been a success. But diplomats said the lack of a joint communique indicated policy differences remained. Page 2

## Iranian jail break

15 dangerous prisoners were freed after escaping from a Tehran prison by taking warships hostage after a New Year's Eve dinner.

## Beirut killings

At least 12 people were killed and 25 wounded in Beirut street battles sparked by a New Year's Eve attempt to kill President Amin Gemayel.

## Convicts shot dead

Police in Bangkok shot dead 12 convicts wielding grenades when they tried to break out of a jail in north-east Thailand.

## Paris-Dakar Rally

About 300,000 people in Versailles braved freezing weather to watch 123 motorcycles and 353 cars and trucks set off on the 15,000 km Paris-Dakar Rally.

## Lottery winner

An accountant won Turkey's first billion lire (\$1.8m) lottery prize. Selim Sarf, 37, said: "I will continue to work. I may think of an investment later." He bought the ticket at the insistence of his eight-year-old son.

## US trade deficit revives fears with 20% surge

BY REGINALD DALE, US EDITOR, IN WASHINGTON

THE US monthly trade deficit surged upwards again by nearly 20 per cent in November to \$13.7bn, the third-highest level ever, the Commerce Department reported. The sharp rise dashed the hopes of many economists that the deficit had passed its peak, and revived fears of renewed protectionist pressure in the months ahead.

The November figure took the deficit for the first 11 months of last year to \$131.5bn, well past the \$124.2bn for the whole of 1984, the previous record. Mr Malcolm Baldrige, the Commerce Secretary, said that US exports now accounted for the smallest share of the country's gross national product since 1977.

Senior Commerce Department officials, however, said the deficit should begin to drop by the middle of 1986, because of favourable factors including the declining dollar and the increasing competitiveness of US industry. Mr Baldrige said the falling dollar should limit further rises in imports and "begin to promote export growth" in 1986.

Presenting the department's annual US industrial outlook for 1986, Mr Clarence Brown, deputy commerce secretary, said that "a fairly revolutionary restructuring of the American economy" was under way, with growth led by a rapidly expanding service sector and in-

## Lawson predicts continued recovery in UK economy

By Philip Stephens in London

THE British Government is hoping for some fall this year in the level of interest rates from their present 11½ per cent, but the extent will depend crucially on the pace of pay rises, according to Mr Nigel Lawson, the Chancellor of the Exchequer.

In a new year interview with the Financial Times, Mr Lawson also acknowledges that lower oil prices would erode the scope for tax cuts in his March budget. However, he declined to give any indication over the likely stance of fiscal policy in his March budget beyond saying that "prudence" would continue to be the watchword.

The Treasury has indicated that it will take into account both lower oil revenues and the acceleration of its privatisation programme when setting the level of public borrowing.

The Government's medium term financial strategy envisaged tax cuts of £3.5bn (\$5bn) this year, but most outside economists believe that lower oil prices have cut the scope to closer to £2bn.

Mr Lawson is optimistic that the economic recovery will continue into 1987 and says that unemployment appears to have stopped rising, but whether the jobless total will fall significantly depends in part on pay awards.

Mr Lawson's hopes for a fall in nominal interest rates are based on the Treasury's expectation of a sharp fall in the inflation rate this year.

The Chancellor stresses, however, that lower real, or inflation-adjusted, borrowing costs will depend on external factors such as the US budget deficit as well as on wage deals.

Economic growth this year is expected to be generated to a large extent by a steep rise in consumer spending. Are you concerned by the projected slowing of investment and export growth and what do you expect will sustain the recovery in 1987?

Two things are remarkable about investment. First, it has grown twice as fast as consumption over the last four years - the first time this has happened since the 1960s. Second, I see no sign of an absolute "dip" this year, which some expected after the unprecedented surge which followed the corporation tax changes in the 1984 budget. Indeed, investment is forecast to grow about as fast as the economy as a whole.

Exports have also performed well and the balance of payments cur-

## Reagan and Gorbachev seek closer relations

BY REGINALD DALE IN WASHINGTON

PRESIDENT Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, yesterday called for continued progress in improving US-Soviet relations in 1986, building on the foundations of their first summit meeting in Geneva six weeks ago.

In an unprecedented exchange of simultaneously televised new year messages to each other's people, the two leaders agreed that Geneva had made a good start in dispelling superpower misunderstanding and re-emphasised their commitment to cutting back their nuclear arsenals.

As the two men repeatedly declared their peaceful intentions, a senior US official said that the next summit, due to take place in the US, would probably be in the autumn, rather than in June, as Washington had originally suggested.

"After further discussion both sides felt a later date would allow time for further progress," the official said. The Washington Post yesterday reported that Moscow had expressed serious reservations about the late June date proposed by the US, and that the Washington summit would probably be held in early September.

US officials have said that they did not want the summit to be too close to the mid-term congressional

## Row over Westland resurfaces in UK

BY LIONEL BARBER AND BRIDGET BLOOM IN LONDON

THE CLASH between Britain's Ministry of Defence and the Department of Trade and Industry over the future of Westland, the helicopter manufacturer, has resurfaced despite Mrs Thatcher's efforts to cool the temperature in a Cabinet meeting before Christmas.

The divisions between Mr Leon Brittan, Trade and Industry Secretary, and Mr Michael Heseltine, Defence Secretary, currently centre on Mrs Thatcher's response to a letter from Sir John Cuckney, Westland's chairman.

Sir John asked the Prime Minister earlier this week to say whether Westland would face discrimination in future helicopter projects involving the UK and Europe if it opted for the Sikorsky-Plat rescue plan.

Mr Heseltine, who backs rival rescue proposals from a four-nation European consortium is believed to be urging that, as a minimum, Mrs Thatcher should acknowledge in

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BY LIONEL BARBER AND BRIDGET BLOOM IN LONDON

her letter to Sir John that European collaboration is an important aspect of government policy.

It is being suggested in Whitehall that if Mr Heseltine does not get such support from the Prime Minister, he will consider resignation, something he ruled out earlier last month as an "irrelevant issue".

However Mr Brittan, who is furious at what he sees as a campaign by Mr Heseltine's supporters to undermine the Sikorsky-Plat proposal, is insisting that the Government is not bound by the "toy European" policy negotiated by Mr Heseltine and European defence ministers to back the European plan.

The way Mrs Thatcher phrases her reply is being seen as critical by all the parties involved. The Westland board is not expected to make a move on either offer until it receives Mrs Thatcher's response.

## Occidental agrees to acquire MidCon in cash, shares deal

BY PAUL TAYLOR IN NEW YORK

OCCIDENTAL PETROLEUM, the Los Angeles-based US oil group headed by 87-year-old Dr Armand Hammer, yesterday emerged as a "white knight" in the takeover battle for MidCon by agreeing to acquire the US energy group in a two-step cash and shares deal valued at \$3bn.

The deal, approved by the Occidental and MidCon boards, tops a sweetened \$3.91bn hostile takeover bid by WB Partners, a partnership formed by two smaller southern US energy groups, Wagner & Brown and Preport-McMahon. This had been fiercely rejected by MidCon, one of the nation's largest gas pipeline groups.

If the deal is completed, it would be the first time a US oil giant has acquired a major interstate pipeline company and would create a new

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BY PAUL TAYLOR IN NEW YORK

energy giant with \$22bn in annual sales, making it as the 12th largest industrial group in the US.

WB Partners raised its initial offer by \$7.50 to \$78-a-share earlier this week. MidCon had resisted the bid by launching wide-ranging defensive moves including a \$75-a-share buyback exchange offer for up to 10m shares, or 24 per cent of its common stock and adopting a "poison pill" anti-takeover defence.

However, on Tuesday a federal judge in Chicago denied MidCon's requests for injunctions which would have halted the takeover attempt.

Under the terms of the two-step Occidental bid, which is subject to MidCon shareholder approval, Occidental plans to offer \$75 per share in cash for 50 per cent of MidCon, which would then be followed by a

## Occidental agrees to acquire MidCon in cash, shares deal

BY PAUL TAYLOR IN NEW YORK

merger in which each of MidCon's remaining outstanding common shares would be exchanged for 2.2473 Occidental common shares.

The agreed bid contains various "lock-up" options apparently designed to thwart any revised bid by WB Partners or other suitors. In particular MidCon has granted Occidental an option to acquire a controlling stake in its National Gas Pipeline unit which serves the Chicago area, and an option to acquire about 7.2m share stake in MidCon itself.

Occidental, which has recently been undergoing a major financial restructuring, reported net earnings of \$843.3m, including a \$220m special gain mainly from the sale of a stake in its Colombian subsidiary, in the first nine months of 1985.

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New Year.

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OVERSEAS NEWS

Three killed by security forces in South Africa

BY JIM JONES IN JOHANNESBURG

A LARGE crowd of black youths rampaged through Durban's beach area yesterday, setting fire to one police vehicle and stoning several cars. The Durban disturbances appear to have been triggered more by high spirits than by political protest but they followed a number of incidents of violence elsewhere which were prompted by black political protests. Police report that several attacks were made on police and private vehicles and official buildings in townships near Cape Town, Bloemfontein, Uptington and Grahamstown. At least three people were shot dead by police and local government officials during the attacks. In his new year's address to the nation, President Pieter Botha took a tough line against the nationwide black insurrection, apparently aimed at reassuring right wing supporters who have grown increasingly critical of the Government's tentative attempts at reform. He told television and radio audiences he believed his Government's responsibility lay in maintaining "Christian values and civilised norms," which included language and cultural rights, protection of private property, the right to an independent judiciary and freedom of religion and worship. But he was highly critical of external advice. He said that, despite the reform which has taken place, "the world still demands more of us without contemplating the disastrous results for our country."

Mitterrand pledges to retain office even if Left defeated

BY DAVID HOUSEGO IN PARIS

PRESIDENT Francois Mitterrand told the French people yesterday that he would remain in office even if the Left was defeated in parliamentary elections in March. In a televised New Year message unusually political in tone, the President championed his administration's record declaring that inflation was at an 18-year low and that unemployment had ceased to climb for the first time in 18 years. He also implicitly challenged a future right-wing government to reverse the social reforms brought in by the Socialists including the introduction of a 35-hour week, paid holidays and the possibility of early retirement at 60. The markedly political tone of the message is a further sign of the President's intention to take an active part in the campaign which will move into high gear over the New Year holidays are out of the way. Socialist and Opposition leaders have planned a heavy round of television appearances and public meetings in the ten weeks leading up to the elections on March 16. The opposition is expected to formally elect their election platform on January 16 though the broad outlines of their programme of deregulation and denationalisation are already known. In insisting that he will remain in office, Mitterrand's intention is to lay low the argument that a severe defeat for the Socialists would force him to resign. Mr Raymond Barre, the former Finance Minister, is campaigning on the lines that a massive right-wing victory in March will leave Mr Mitterrand no choice but to step down. President Mitterrand's reply in his New Year message was to say that he will guarantee the continuity of the nation, and that there to ensure the continuity of our institutions...

East German guards may stop shooting at escapees

BY LESLIE COLTIN IN BERLIN

THE WEST GERMAN Government sees a "possibility" this year that East Germany may withdraw its standing order to border guards to shoot at escapees. The orders to wound but not kill escaping citizens were suspended during the summit meeting last November between the Soviet and American leaders in Geneva according to diplomats in East Berlin. The Ministry of Inner German Relations in Bonn said if the shooting of escapees was eliminated, West Germany would close its legal office which registers East German border shootings as crimes. East Berlin has repeatedly demanded its closure in the past. The Ministry said 21,000 East Germans were legally allowed out to West Germany up to December 1 last year. This was half the number of 1984 but it was still double the average annual emigration rate over the past decade. West German officials believe the East German Government is able to allow these citizens who would otherwise be tempted to escape to leave. In order to deter escapees however, East Germany has completed an electronic fence which is able to detect them before they reach the final border strip. The metal fence fitted with sensors has replaced automatic strapping guns and land mines which

Spaniards swallow reality of EEC

By David White in Madrid

TWELVE WAS the magic number as Spain celebrated its New Year and simultaneously crossed the border into the European Community: 12 for the 12 grapes which millions of Spaniards, following tradition, have to swallow for each midnight stroke of the clock, 13 for the 12 members of the enlarged EEC, and 12 for the 12 per cent of basic-rate value added tax, the first, and so far only, visible change as a result of membership. "If it were not for VAT," the Catholic daily newspaper Ya said in a headline on Tuesday, "nobody would realise that the doors of Europe were opening tomorrow." Mrs Josefa Peres, Spain's Prime Minister, said in a speech to Parliament yesterday that "unequivocal sanctions" had to be taken against countries which financed and supported international terrorism. He repeated Israel's determination to strike against terrorists and asked why such international leniency had been shown towards Libya. "If this leniency is not stopped the war against terror will never succeed," he warned. The US has already given its blessing for retaliatory action

Carrington begins visit to Spain

LORD CARRINGTON, Nato's Secretary General, is due to begin a politically delicate two-day visit to Spain today three months before the country votes in a hard-fought referendum on whether to remain in the Atlantic Alliance, Reuters reports from Brussels. Prime Minister Felipe Gonzalez invited Lord Carrington for his first visit to Madrid at fairly short notice, apparently convinced that the former British Foreign Secretary could give Nato the right European image to sway undecided voters, Nato officials said. Mr Gonzalez is hoping Spain's accession yesterday to the European Community will transform an anti-Nato majority in last year's public opinion polls into a vote to remain in the alliance, which it joined under a centre-right government in 1982.

RETRIBUTION FOR AIRPORT RAIDS

Israel may go for Libyan targets

BY ROGER MATTHEWS, MIDDLE EAST EDITOR

THE LIKELIHOOD of Israeli military action against targets in Libya in retaliation for last Friday's terrorist attacks at Rome and Vienna airports has increased sharply in the past 48 hours. The US and Israel have stepped up what appears to be a concerted campaign aimed at pinning responsibility for the attacks on the extremist Palestinian faction headed by Abu Nidal which the two countries claim is funded and trained by Libya. Mr Shimon Peres, Israel's Prime Minister, said in a speech to Parliament yesterday that "unequivocal sanctions" had to be taken against countries which financed and supported international terrorism. He repeated Israel's determination to strike against terrorists and asked why such international leniency had been shown towards Libya. "If this leniency is not stopped the war against terror will never succeed," he warned. The US has already given its blessing for retaliatory action

Hussein-Assad summit benefits both sides

BY TONY WALKER IN AMMAN

SYRIA AND Jordan have advanced their reconciliation efforts, but fundamental differences remain on key Middle East questions such as the Gulf War and the peace process. That is the assessment of observers in Amman, following this week's summit meeting between King Hussein of Jordan and Syria's President, Mr Hafez al-Assad. No communique was issued at the end of extensive talks between the two leaders, their first meeting in six years. Jordanian officials are, nevertheless, describing the summit as a success. The chill that prevailed in relations appears to have dissipated. King Hussein and President Assad were pictured in warm embraces on the front pages of yesterday's Jordanian press, after their several days of talks. Western officials note that King Hussein's mission to Damascus was probably the best organised and most effective of the radical Palestinian terrorist groups. It claimed that the concentration of Abu Nidal attacks on Western European targets had coincided with the strengthening of his links with Libya. "The likelihood of Libyan financing, safe haven and logistical assistance should be very helpful to his future international terrorist operations," it added. A classified version of the State Department document was made available to other governments last month following the hijacking of an Egyptian airliner to Malta for which Abu Nidal was also blamed. That incident led to a sharp increase of tension between Egypt and Libya. Egypt accused Libya of complicity in the hijacking and reinforced its military forces on the border amid speculation that Cairo was planning some form of retaliatory action. Israel has demonstrated several times the range of its air power, most recently in Jordan when it bombed the headquarters of the Palestine Liberation Organisation in Tadmur. With the US Sixth Fleet in the eastern Mediterranean able to offer considerable assistance

Singapore sees second year of no growth

By Chris Sherwell in Singapore

SINGAPORE'S 2.5m people, who have enjoyed 30 years of economic growth averaging a remarkable 9 per cent a year, have been told to expect an unprecedented second successive year with no growth in 1986. The warning came in a sombre New Year message from Mr Lee Kuan Yew, the Prime Minister since 1959, who said two full years of wage restraint and even wage cuts were now needed. "We must get back our competitiveness for a recovery," he declared. Mr Lee said Singapore's gross domestic product had contracted 1.7 per cent in 1985—slightly less than the 2 per cent figure he projected earlier—and announced that his Government was forecasting zero growth in 1986. A total of 90,000 jobs had been lost over the past 12 months, he revealed, two-thirds of them involving foreign workers. Unemployment, already at 4 per cent, would rise to 6 per cent when last year's school-leavers sought jobs. Real wages rose by 2.5 per cent in 1985, but productivity grew only 1.3 per cent. On the recent controversial proposal to cut contribution to the Central Provident Fund (CPF), Singapore's compulsory saving scheme, he was cautious. Mr Lee has strenuously opposed such a policy-reversal in the past, and specifically identified the latest idea with his "youngeer colleagues." But he did not rule it out, saying a two-year cut in employers' contributions was "one of their options." CPF savings, he acknowledged, would contract the economy unless they were channelled back into the private sector.

Nigerian budget plans promise radical structural changes

BY PATTI WALDMER IN LAGOS

IN A New Year's Eve message to the nation, Maj Gen Ibrahim Babangida, Nigeria's President, outlined a 1986 budget programme which aims to effect major structural changes in the Nigerian economy. The highlights of the budget are: Petroleum product subsidies: Government subsidies on petrol and diesel prices have been slashed, leading to a 100 per cent rise in petrol prices and more than a 150 per cent increase in diesel prices. Kerosene, a major household fuel for average Nigerians, has not been affected. Government expects to save N900m (\$641m) through the move, at least 50 per cent of which is to be spent on rehabilitating some 60,000 kilometres of rural feeder roads to stimulate agricultural production. Exchange rate: President Babangida gave a clear commitment to reduce the overvaluation of the naira (which now trades at about 1/5th its official value on the black market), listing the adoption of a "realistic exchange rate policy" as a primary feature of Nigeria's economic recovery programme. He gave few details, although the budget implies a continued downward float of the naira rather than a one-off devaluation. He makes a passing reference to the introduction of a "second tier foreign exchange market," which bankers and businessmen in Lagos believe could involve the free sale or auction of a limited amount of foreign exchange held in local accounts by Nigerians. No details of the proposed system are given. Import liberalisation: A

Canadian make large Arctic oil discovery

By Bernard Simon in Toronto

AN OIL discovery which may be the largest ever in Canada has revived hopes of a commercial oilfield off the Canadian Arctic coast. Gulf Canada, a subsidiary of Olympia and York, the Toronto real estate and natural resources group, said that results from a test well in the Amaulig structure beneath the Beaufort Sea indicated reserves of more than 400m barrels. The well is located about 45 miles north of the hamlet of Tuktoyaktuk in the north-west territories. Mr Keith McMillan, Gulf's vice-president for exploration, said that the Amaulig structure was the necessary characteristics to be the lead prospect. He said the discovery was an "18-year search for oil off the Arctic coast, which is estimated to have cost participants around C\$500 (\$250m). Much of it was financed by government grants. A token cargo of oil was carried by an icebreaking tanker from Cameron Island in the high Arctic to Montreal last August, but the shipment was mainly a symbolic gesture. Gulf estimated that one zone of the Amaulig structure, at a depth of around 12,200 feet, has a production capacity of 35,000 barrels a day. A well, drilled in 105 feet of water. Commercial production is tentatively scheduled for the early 1990s. Mr Caldwell said that an oilfield in the area is viable at current oil prices with present levels of government incentives. Further discoveries are needed however, to justify construction of a pipeline linking the Beaufort Sea to the existing line from an oilfield at Norman Wells on the Mackenzie River. Gulf Canada has a 52 per cent interest in the Amaulig discovery. Its partners include two Canadian companies, Sea Oil and Norcen Energy Resources, and Mobil Oil Canada, Exxon's Canadian subsidiary, Imperial Oil, and Dome Petroleum of Calgary, are also involved in Beaufort Sea oil exploration.

Premier calls for calm in Pakistan

By Mohammed Aftab in Islamabad

MR Mohammed Khan Junejo, the Prime Minister of Pakistan, urged all politicians to remain calm so that the lifting of martial law could be given a chance to work. He also announced a number of economic measures aimed at reviving the sluggish economy. Speaking on radio and television Mr Junejo said the lifting of martial law last Monday by President Zia ul-Haq, after eight and a half years, has provided the country with a rare opportunity to establish and strengthen democratic institutions. It has opened up the possibility of future changes of government not brought about by violence or the imposition of martial law as happened in 17 of the 38 years since independence. His economic measures are essentially an updating of the current sixth Five Year Plan, which was estimated to cost \$85bn. A tripling of spending on education so that it will amount to 3 per cent of national income. The idea is to double the literacy rate to 56 per cent of the population. An increase in spending on public projects such as roads, electricity and irrigation. A high powered agricultural commission will be set up with the aim of increasing farm output and reducing food imports.

Reginald Dale, US Editor in Washington, reviews the Commerce Department's weighty annual survey of US industry

Service sector set to lead healthy industrial growth in 1986

THE US industrial outlook for 1986, published by yesterday, presents a healthy picture of broad-based growth, again led by the service sector. Introducing the comprehensive annual survey, Mr Clarence Brown, deputy commerce secretary, said that the coming year should be a good one, "by and large better than 1985." The weighty 648-page volume analyses the prospects for over 350 US industries, of which 216 are in the manufacturing sector, representing almost 80 per cent of US manufacturing. The Administration's official assumption of a 4 per cent increase in real Gross National Product this year, with little growth in industry. Mr Brown said. But new service jobs are not at the expense of agriculture and manufacturing industry, where productivity was increasing, nor were they necessarily badly paid. Growth in high-tech industries continues to be dramatic despite competition from abroad, but sustained growth was not restricted to these advanced sectors, Mr Brown said. Peripherals and envelopes, for example, had shown consistently healthy growth, while railroad equipment and printing machinery should gain significantly in 1986. The construction industry would expand by 6.0 per cent, up from 5.5 per cent last year. Taken as a whole, 1986 will be the fourth consecutive year of increasing shipments by US manufacturing industries, the survey says. Median industry shipments are forecast to increase by 2.5 per cent (on a constant dollar basis), against 2.0 per cent in 1985. Manufacturing industries not experiencing growth will decline from 30.1 per cent last year to 22.7 per cent in 1986 (against 67 per cent at the end of the last recession in 1982). The low percentage of declining industries is an indication that 1986 will generally be a good year and is consistent with the more uniform rates of growth expected in 1986," the survey says. More uniform shipments are primarily a consequence of last year's relatively laggard industries improving in 1986. Over one third of manufacturing industries are expected to set new records in shipments in the coming year. Both the fastest growing and fastest

FORECAST GROWTH RATES FOR 1986

Table with 4 columns: TOP TEN MANUFACTURING INDUSTRIES, LAST 10 MANUFACTURING INDUSTRIES, TOP 10 SERVICE INDUSTRIES, and Percentage decline in shipments since 1972. Rows include Semiconductors, Turbine generators, Mutual funds (assets), Primary zinc, etc.

During the recovery from the 1981-82 recession, however, imports grew at about the same rate as GDP, but exports did not increase. Total trade fell to 21.9 per cent of GDP in 1984. The deterioration in the US trade balance in the same period has been "much greater than usual" during a recovery period, the survey says. The three major factors have been the strength of the dollar, the lagging recovery in some of

Rights restored to Bandaranaike

The political rights of Mrs Sirimavo Bandaranaike, twice Prime Minister of Sri Lanka, leader of the main opposition Freedom Party (SLFP) and President Jayewardene's formidable political rival, have been restored by a presidential pardon, Mervyn de Silva reports from Colombo. In October 1980 Mrs Bandaranaike was expelled from parliament and deprived of her political rights for seven years. This followed a report by a special presidential commission which had accused her of abuse of power during the seven-year rule of Mrs Bandaranaike.

FINANCIAL TIMES

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# \$80bn likely to be spent on world's airports

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SOME \$80bn (\$56bn) is expected to be spent in the next 15 years on building airports and on modernising and expanding existing airports to meet the demands of air traffic growth worldwide.

A survey undertaken by Airports International magazine shows that virtually all leading world airports are to be expanded and modernised. Some of the work is already under way. The survey notes that only two wholly new airports are planned—at Denver and Munich.

The expansion programme stems from the belief that the 1985 total of 892m passengers worldwide on scheduled international and domestic services (or over 1bn if non-scheduled and charter passengers are included) is likely to double by the end of this century, if current growth rates are maintained.

The Far East has now become the fastest-growing area for airport development. China alone is planning 300 facilities to cope with its ambitious civil aviation plans.

Japan is planning to spend \$15bn on construction at Tokyo and Kansai, and Pakistan, Malaysia, South Korea and Taiwan are all spending large sums to upgrade international airports.

In the US, Denver will soon start building the largest international airport in the world, to cater for 100m passengers a year (against the present 45m handled by Chicago's O'Hare), with the first stage due to be ready by 1991.

Major expansion is also planned at New York's Kennedy airport (where a \$1bn central complex is planned), and at Chicago, where a \$1bn expansion is planned to cope with up to 65m passengers a year by 1995.

In Western Europe, the new 5m to 6m passenger Terminal Four at London's Heathrow opens in the spring, a 6m passenger terminal is being built at Gatwick, and plans are under way to expand Stansted in Essex (or over 1bn if non-scheduled and charter passengers are included) is likely to double by the end of this century, if current growth rates are maintained.

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In the US, Denver will soon start building the largest international

# UK company in venture to boost China dairy herds

BY PETER MARSH

INTERNATIONAL EMBRYOS, a small British company, has formed a joint venture with the Chinese province of Guangzhou to develop expertise in breeding techniques aimed at increasing China's stock of dairy cattle.

The partners are each investing \$125,000 (£87,000) in the Jinan International Embryos Centre, to be based in Guangzhou and to be closely associated with the Institute of Reproductive Immunology at Jinan University.

International Embryos, based in Banbury, has developed techniques in embryo transfer

during work at Britain's Milk Marketing Board.

With these techniques, the company hopes to transplant fertilised embryos from China's small stock of dairy cattle to the much more numerous beef cows, so increasing the dairy population.

Mr Michael Leburn, chairman of International Embryos, said the joint venture would aim to expand the number of cows in Guangzhou from 40,000 to about 500,000 within five years.

The whole of China, with 1.1bn people, contains only 500,000 dairy cows and 100 times that number of beef cattle.

# David Dodwell reports on one of the world's most formidable competitors Hong Kong exporters triumph in adversity

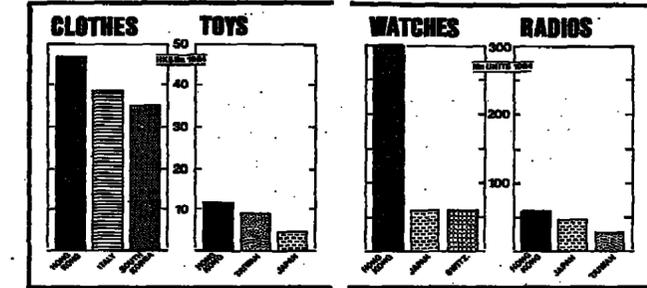
CORNER a Hong Kong industrialist and ask him to spill his innermost thoughts about the future of the territory's manufacturing industry, and you are likely to get a furrowed brow, along with irritable references to protectionism and world recession.

The textile sector, which accounts for about 40 per cent of exports, has faced protectionist threats from its main market, the US, and the electronics industry, also critically dependent on American sales, has suffered as recession has slashed demand for its products.

Hong Kong's famous shipping industry is a pale shadow of its former self, as the problems of the world's shipping industry have led to bankruptcies and a dramatic reduction in fleets. But figures released this week by Hong Kong's Trade Development Council show that this tiny territory with just 6m people and no natural resources remains a formidable competitor.

It is the world's leading exporter, in absolute value terms, of such items as clothing, fur garments, toys, artificial flowers, lanterns and believe it or not—clocks. In volume terms, it leads the world as an exporter of watches, radio-receivers and clocks.

At a time when talk has been of the revival of Hong Kong's role as an entrepot for China, the figures provide a timely re-



mind of the importance of a manufacturing sector that makes Hong Kong the 15th largest exporter in the world.

There can be no denying the problems facing exporters at present, which are expected to result in a fall in earnings from direct exports of about 10 per cent this year. It is easily forgotten, however, that this fall comes after a 26 per cent increase in 1983, and a 38 per cent rise in 1984.

The textile industry is perhaps the worst affected. A steady stream of "calls" by the US Administration against textile and garment exports has by now made almost 90 per cent

of the territory's exports subject to quota limits.

Country of origin legislation imposed unilaterally early this year brought an end to sub-assembly work in mainland China, and forced exporters of knitwear to invest heavily in high-technology Japanese knitting machinery.

Despite these problems, Hong Kong remains the world's leading exporter of clothing, a position it has held almost continuously since 1973. Exports in 1984 were worth HK\$46.7bn (\$4bn), compared with the equivalent of HK\$38bn by Italy, and HK\$35bn by South Korea. Exports of fur garments were worth HK\$2.3bn last year, com-

pared with the equivalent of HK\$1.3bn from South Korea and HK\$1.2bn from Greece.

Toy exports were worth HK\$11.5bn, compared with HK\$9bn by Taiwan, HK\$4.7bn by Japan, and HK\$2.5bn by West Germany. As for candles, Hong Kong exported 9,400 tonnes last year, worth HK\$144m. West Germany exported 8,890 tonnes, earning the equivalent of HK\$117m, and the Netherlands came a distant third, earning HK\$63m from just over 7,000 tonnes of exports.

Hong Kong still lags behind Switzerland and Japan in terms of its earnings from the sale of watches, but far outstrips them

in terms of quantity. In 1984, Hong Kong exported more than 300m watches, compared with around 60m apiece for both Japan and Switzerland. Earnings amounted to HK\$6.6bn, compared with an equivalent of HK\$8.2bn for Japan and HK\$11.7bn for Switzerland.

In 1984, The British Territory exported 58m radio receivers, compared with 49m by Japan, and 26m by Taiwan. Earnings amounted to HK\$4.7bn compared with Japan's HK\$2.2bn, and Taiwan's HK\$95m.

Since 1983, Hong Kong has been the world's leading exporter of clocks by volume. It sold 45m in 1984, compared with Japan's 19m and West Germany's 17.6m. Earnings amounted to HK\$950m, compared with the equivalent of HK\$1.3bn for Japan, and HK\$1bn for West Germany.

It is often noted that China is keen to recover a stable and prosperous Hong Kong in 1997 because of its importance as a financial centre, earning foreign exchange for the mainland. It is clear that the territory's manufacturing sector is a critical factor too—even if it does at present seem to be besieged by problems.

China issued its first patents since the Communist takeover in 1949 and promised to observe Patent Law. Renter reports from Peking.

# Pakistan awards pulp paper plant order

By Mohammed Afshar in Islamabad

KLOCKNER Stadler Hurter of Canada is to supply a \$165m (\$115m) pulp paper plant to Pakistan. A formal agreement is expected to be signed in March.

The plant will be established at Kamali, 250 miles south east of Islamabad by the Government-owned Punjab Industrial Development Board. Part of the plant, which will produce 66,000 tonnes of paper annually, is to be manufactured in Pakistan.

Mr Joe Clark, the Canadian External Affairs Minister, on a visit to Islamabad, this week signed eight agreements providing Canadian soft loans totalling \$155m with Mr Mahbubul Haq, Pakistan's Finance Minister.

The loans will be used to develop water resources, expand social services and provide basic facilities in villages.

**Indonesian aircraft**

The US and Indonesia have signed a memorandum of understanding for the purchase by the US of Indonesian-made small aircraft for use in its Pacific territory of Guam. Agencies report from Jakarta. The aircraft is the 15-seater CN-212, which is produced in Indonesia by P. T. Nurtanio under licence from Spain's Construcciones Aeronauticas SA (CASA).

**China ship order**

United Shipbuilding of Shanghai has received orders for two carriers of 9,500 dwt each from the Christian F. Ahrenkiel company of West Germany. Renter reports from Hong Kong.

Total cost is estimated at \$60m (\$42m). It is understood that 50 per cent of the cost will be paid in cash and the balance is guaranteed by a group of West German banks.

**Quebec computer**

Mors SA, a French electronics group, said its Canadian subsidiary Mors Technologies has won a C\$21.5m contract to provide a computerised information system for Quebec's electricity network. Renter reports from Paris. The contract, from Hydro-Quebec, includes 16 computerised centres for information gathering, processing and transmission to be installed within 30 months.

# Taiwan sets up international trade centre

TAIWAN THIS week inaugurates a new international trade centre in Taipei which it is hoped will mostly simplify trading for buyers and sellers, Bob King writes from Taipei.

The government set the formal opening of the centre to coincide with Information Month, an annual event designed to bring the latest in computer automation and information science to the public. An exhibition of hardware and software products which started Tuesday now occupies the ground floor of the seven-storey, 47,000 sq m facility.

Planners hope to persuade 3,000 leading importers and exporters to exhibit in the centre, thus offering foreign businessmen a convenient one-stop look at the best of Taiwan's products.

# UK clothes exports surge 24%

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

BRITAIN'S clothing and textile industries continued to break export records in the third quarter of 1985. Overseas sales of clothes were 24 per cent higher by value than in the same quarter of 1984 and textiles were 18 per cent up. Imports of both categories rose 8 per cent.

However, the months of July, August and September 1984 were affected by a docks strike making this year's export performance turn out better than might otherwise have been the case.

Over the first nine months of the year, a more meaningful comparison, exports of textiles and clothes rose 18 per cent, against a 10 per cent rise in imports, leaving a trade imbalance of £1.65bn, against £1.64bn a year earlier.

Mr Ian MacArthur, director of the British Textile Confederation, said yesterday that "the

export picture is encouraging," but he warned that imports were close to, or even in some cases, above the record levels of 1984.

"Import pressure is inevitably going to increase, particularly with the changes in exchange rates that have taken place this year," he said.

The industry is particularly concerned at currency movements and fears it will give a big competitive advantage to low-cost Far Eastern producers.

So far this year sterling has risen 28 per cent against the Hong Kong dollar, 31 per cent against the Taiwanese dollar and 37 per cent against the South Korean won.

The US is moving increasingly towards a more restrictive import policy and British industry fears there will be a diversion of goods from the low-cost Asian producers to Europe. There could be "a devastating

surge" of goods into Europe, according to Mr MacArthur.

The industry is also worried about the continued refusal of Turkey to agree to voluntary restraints on their exports. It accuses Turkey of distorting trade by subsidising investment, providing money for loss-making companies, paying export subsidies and dumping Turkish goods abroad.

Figures from the BTC show that imports into Britain of goods covered by the Multifibre Arrangement (MFA), the world accord that regulates much of international trade in clothing and textiles, rose 4 per cent by volume in the first nine months of this year.

The most substantial part of the rise came from Europe and the US.

*Textile and Clothing Imports: First 9 months 1985. Report of the Import Surveillance Working Party, December 1985. BTC, 24, Buckingham Gate, SW1, 225.*

# US imports of steel fall 7.8% in 11 months

U.S. IMPORTS of steel declined 7.8 per cent over the first 11 months of 1985 and 23 per cent in November from year-earlier periods, AP reports from Pittsburgh.

Imports for 11 months of 1985 were 22m tons, amounting to over 25 per cent of the US market.

This is several percentage points, and several million tons above President Ronald Reagan's goal of limiting steel imports to 20.2 per cent of the US market," said Mr Donald Trautwein, chairman of the American Iron and Steel Institute.

Another group, the American Institute for Imported Steel of New York, credited trade quotas negotiated by the Reagan Administration for reducing the average monthly imports from 2.2m tons to 1.5m tons from the first to fourth quarters.



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UK NEWS

Bomb deaths mark start of IRA's new year offensive

THE KILLING of two policemen at Armagh, Northern Ireland, only a minute into the new year was timed to show that the Irish Republican Army (IRA) would strike with increasing effectiveness this year, an official of the organisation said yesterday.

Two constables, aged 24 and 38 and when terrorists detonated a bomb hidden in a litter bin. A third policeman was seriously hurt. The patrol was checking shops in the centre of Armagh.

The IRA issued a statement saying the timing was chosen to show that it planned to strike with increasing effectiveness throughout 1986. They said the arrival of an extra 550 British troops in the province would not deter them.

The "hundreds were condemned by Unionist and nationalist leaders. Cardinal Tomas O'Flaherty, the Roman Catholic primate of Ireland, preaching at a service for peace in Armagh, said the killings were "a deplorable atrocity" which showed no respect for human life.

Mr Seamus Mallon, deputy leader of the Social Democratic and Labour Party, the main nationalist party, said: "This callous and calculated act, carried out before church bells ceased ringing in the new year, shows that 1986 will be another year of murder and hatred."

Mr Tom King, the Northern Ireland Secretary, in a new year message, said the real proof of the recent Anglo-Irish agreement would come from its deeds.

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New GM model for British market

GENERAL MOTORS (GM) yesterday announced a new model for Britain, the Belmont, which the Vauxhall-Opel group expects to boost its share of the UK car market from 17 per cent to 18 per cent this year, Kenneth Gooding writes.

That would give GM the same market share as BL's Austin Rover subsidiary and fighting for second place behind Ford in Britain. The new model will also enable the US group to increase both the number of cars it builds in the UK and the British content of those vehicles.

GM will spend £2m on launch promotion for the Belmont - starting January 15 when the model goes on sale - and expects to sell 37,000 this year, rising to 41,000 in 1987.

The Belmont will compete in the UK mainly with Ford's Orion, which had sales of 60,556 in the first 11 months of 1985 and a market share of 3.47 per cent.

Ford is soon to introduce changes to the Orion - and to the Escort from which it is derived - including a new front end and interior styling, with the aim of giving sales renewed impetus.

Austin Rover group's Rover 200 series, of which 42,039 were registered by the end of November, also competes in the same sector as GM's new model.

Belmont is based largely on the Opel Kadett/Vauxhall Astra, launched at a cost of £400m by GM in the autumn of 1984, but it has a boot instead of a hatchback.

UNITY TRUST, the UK trade unions' banking institution, becomes a public limited company today, 18 months after it was launched. The change from private company status is a prelude to widening the ownership of the bank and raising more capital, possibly £10m according to Mr Terry Thomas, the managing director.

In its first full financial year which ended on December 31, Unity Trust made a pre-tax profit of about £200,000, and its balance sheet at that date was about £35m. This represents a return of some 5 per cent for the founder trade unions who put up the initial £5m investment to get it going.

HOUSE prices rose by an average of 10 per cent in Britain last year according to the Nationwide Building Society.

This relatively high average masks continuing wide differences between the north and south of the country. There is also a widening gap between the price of old and new property. The average price of new properties rose by 15 per cent.

SALMONELLA traces have been found in dust from a cleaning system at the Focky Health Products factory at Kendal, Cumbria. The discovery came after investigations at the plant and the withdrawal from sale of a range of food products. Parents were warned before Christmas to stop feeding babies certain food products which had been statistically associated with a salmonella infection.

Notice to holders of PROVINCE DE QUEREC U.S. \$63,900,000 8 1/4 per cent. Bonds due 1995 Pursuant to Clause 4(B) of the Terms and Conditions of the Bonds, Bankers Trust Company, as Paying Agent hereby give notice that Swiss Bank Corporation has been appointed as Paying Agent in Basle at its office at 1, Aeschenvorstadt, CH-4002 Basle, Switzerland.

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John Hunt reads Cabinet papers of 30 years ago Determined effort to suppress Burgess and Maclean affair

THE WAY in which the Conservative Government of 1955 managed to suppress the facts over the scandal of Guy Burgess and Donald Maclean, the British diplomats who defected to the Soviet Union, is disclosed in the Cabinet papers for that year.

The minutes and memoranda, previously confidential but now released by the Public Record Office under the 30-year rule, show that the Cabinet was determined at all costs to prevent a public inquiry into how the two diplomats continued to spy undetected for so long before absconding in 1951.

Sir Anthony Eden, the Prime Minister, and other ministers, reacted with dismay to the mounting public pressure for an inquiry. Their attitude was demonstrated by a secret memorandum from Mr Harold Macmillan (now the Earl of Stockton) who was then Foreign Secretary.

Written in the inimitable Macmillan style it declared: "Nothing could be worse than a lot of muck raking and innuendo. It would be like one of those immense divorce cases which these days are on for days and days, every detail reported in the press."

He ruled out as too dangerous a tribunal of inquiry or an investigation by a select committee of the House of Commons. Nevertheless, he agreed that something had to be done to placate public opinion. "There are certain questions which have been pushed hard by the press which will have to be answered," he admitted. "It will not be very easy to make a wholly convincing defence of what has happened in the past."

He proposed a general inquiry into the problems of security arising from industrial and administrative employees having access to classified material. This would be an inquiry "not into the past but into the future" and would avoid going into details of the Burgess and Maclean affair. As Macmillan put it: "The public will feel that something is being inquired into."

The inquiry team would include a judge, civil servants, representatives of industry and perhaps academics. It would also include trade unionists because, said Macmillan: "Even now it is possible for Marxist labour leaders to penetrate in the course of their trade union business into establishments where some work of the highest importance is being carried out."

Even this ingenious solution was greeted with horror by other ministers, who feared that such a limited inquiry might be transformed into a full investigation into the Burgess and Maclean scandal. The Prime Minister and Mr Geoffrey Lloyd-George, the Home Secretary, favoured a "confidential inquiry by government and opposition leaders."

The Cabinet rejected the Macmillan solution and decided that "pressure for a public inquiry of any kind should be resisted."

In the debate which followed in the House of Commons in November 1955 the Labour opposition agreed to the setting up of a small informal conference of party councillors (advisers to Mr Queen) of both parties to examine existing security procedures.

Mr Clement Attlee, Labour leader, was only too happy to go along with this anodyne solution as the deflection of the two spies has taken place under his administration when Mr Herbert Morrison had been Foreign Secretary. A public inquiry would have been an embarrassing Labour as to the Tories.

Mr Macmillan said he had set up a working party to decide on action to protect British oil interests.

"Both the Egyptians and the Saudi Arabians have been attempting to undermine our position in the area and it is evident that the Russians are now working to spread their influence there," the Foreign Secretary told the Cabinet. Nevertheless he urged that Britain should still adopt a policy of moderation towards Egypt.

The best policy, it was concluded, was to attempt to isolate Egypt among the other Arab states.

Britain should therefore be prepared to act in that area without the agreement of the US and feel free to pursue its own policies in the light of its own interests. That was just what the UK did 12 months later during the Suez affair.

Mr Macmillan said he had set up a working party to decide on action to protect British oil interests.

Suez raised world war fear

IN OCTOBER 1955, a year before the Suez conflict, Sir Anthony Eden warned the Cabinet that hostilities might break out in the Middle East, and that a third world war would be the danger he envisaged was of a war between Israel and Egypt, with America entering the conflict on the side of Israel.

In the event, the Suez crisis of the following year, saw Britain, France and Israel lined up against Egypt; America intervened in an attempt to halt the fighting.

In October, 1955, Mr Harold Macmillan, reported to the Cabinet that the Egyptian Government under President Nasser had entered into an agreement to buy arms from the Soviet bloc.

The Soviet Union was making similar overtures to supply arms to Saudi Arabia, Syria and other Arab countries. Mr Eden, who had recently taken over the premiership when Winston Churchill retired, said the government policy must be to protect Britain's vital oil interests in the Middle East.

At the meeting of foreign ministers in Geneva later that month, he said Britain should impress on Mr Molotov, the Soviet Foreign Minister, the dangers of recent Russian moves in that area. Mr Eden foresaw a real danger that war might break out between Israel and Egypt in which the Americans would support Israel.

He thought the supply of arms to Egypt seriously affected British interests. Because of its dependence on Arab oil, the UK's interest in the area was greater than that of the Americans.

Britain should therefore be prepared to act in that area without the agreement of the US and feel free to pursue its own policies in the light of its own interests. That was just what the UK did 12 months later during the Suez affair.

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Ethnic minorities suffer highest rate of unemployment

UNEMPLOYMENT AMONG ethnic minorities in the UK is markedly higher than among whites - with unemployment among Pakistanis and Bangladeshis three times that of whites, according to Government figures published yesterday.

The figures in the Department of Employment's Gazette provide solid evidence to support the drive begun at the end of last year by Mr Peter Bottomley, an employment minister, for companies to ensure that they are not discriminating against ethnic minorities.

Commenting on the new figures, Mr Morrison said yesterday that employers should not be satisfied simply with having an equal opportunities policy. "Indirect discrimination, where unjustifiable conditions are imposed on a greater proportion of people from one racial group than another, is still widespread," he said.

Emphasising that judgment should be based on merit, ability, work and skill, Mr Morrison added: "We are against positive discrimination. We don't want anyone to feel that they have got a job just because of their colour or background."

He emphasised, too, the steps the Government was itself taking on the subject by carrying out an ethnic monitoring programme, aimed at covering the whole of the Civil Service by mid-1986, which would allow the Government to assess the position and then develop policies to overcome any difficulties.

The Gazette's findings show that by every measurement - age, occupation, industry, region, qualifications - unemployment rates are higher for the ethnic minorities than for whites with similar characteristics.

The average British household spent £152 a week in 1984, with each person spending an average of £56, according to preliminary figures, published in the Gazette, from the forthcoming Family Expenditure Survey.

Low-income, one-person pensioner households spent on average £39 a week, but households with a couple and two children spent an average of £197.

Housing, food and fuel accounted for 43 per cent of all household expenditure.

Employment Gazette, December 1985, SO, 49, High Holborn, London, WCL Annual subscription: £35.

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Strike activity lessens

BRITAIN is likely to lose well under 6.5m days through strikes in 1985. Removed of the impact of the miners' strike, days lost through stoppages are likely to be under 2.5m.

Figures published yesterday in the Employment Department's Gazette show that 167,000 days were lost in November - two-thirds of them from only three stoppages, with the long-running teachers' dispute alone accounting for the loss of about 80,000 working days.

Preliminary figures for the full year will not be published until the end of this month. November's figure takes the 1985 total to 6,173m, and with December traditionally a quiet month for strike activity a final total for the year of well under the 6.5m looks certain.

The 1984 total of 27.1m days was inflated by the miners' strike, which has pushed the figure for 1985 up by more than 4m last days. Taking out the coal strike figures shows underlying strike activity to be very low.

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BASE LENDING RATES table with columns for bank names and interest rates.

Petroleum Exploration Opportunities GUYANA. The Ministry of Energy and Mines, Government of Guyana will host seminars in London, February 11th and Houston, February 18th 1986 to attract applications by companies for offshore and onshore exploration licences later in the year.

Notice to holders of PROVINCE DE QUEREC U.S. \$63,900,000 8 1/4 per cent. Bonds due 1995 Pursuant to Clause 4(B) of the Terms and Conditions of the Bonds, Bankers Trust Company, as Paying Agent hereby give notice that Swiss Bank Corporation has been appointed as Paying Agent in Basle at its office at 1, Aeschenvorstadt, CH-4002 Basle, Switzerland.

BfG:London Bank für Gemeinwirtschaft Aktiengesellschaft London Branch. Please note that as from 16th December 1985 we have changed our address and telephone numbers: 33 Lombard Street London EC3V 9BS Telephone-General: 01-283 1090 Dealers: 01-283 9601-5 Telex-General: 884316, 887628 Dealers: 884315 Facsimile: 01-929 1473 Telegrams: Bankwirt London

First electronic step in gilts market

THE BANK OF ENGLAND takes an important step in its preparations for the so-called big bang in the City of London today with the launch of the first phase of its computer system for the market in government stocks (gilts).

Starting today, the paper-based market becomes partly computerised. A second phase due later this year is intended to make the market largely electronic in time for October 27 when the UK securities markets are deregulated.

The modernisation affects the operations of the Central Gilts Office (CGO), the clearing house for transactions in government securities which is operated jointly by the Bank and the stock exchange.

Phase one will permit members of the CGO, who are dealers and stock exchange money brokers, to transfer stock by means of book entry instead of the traditional stock transfer forms. Initially, the facility will be available mainly for investors who lend rather than sell stock.

In phase two, the CGO will introduce a system of assured payments in which banks will guarantee payment for gilts purchased on the open market as a measure of uncertainty in the present cheque-based system. Banks will have a lien on the gilts until their own clients pay them.

By phase two, all the 28 primary dealers in the gilts market and the inter-dealer brokers will also be on the book entry system, and all market participants will belong to a data network run by the stock exchange.

The Bank and the stock exchange will shortly be circulating proposals for charges for using the system. The stock exchange intends to recover its investment costs, but the Bank will be charging only operating expenses, which are expected to amount to £2.8m a year.

The computers are located at the Bank's New Change building, with a standby site available at the stock exchange. The equipment has a twin system which can withstand breakdown and power failure, and has been designed to handle peak volumes several times higher than

Murdoch rejects jobs for life

MR RUPERT MURDOCH'S News International, which has announced it is to begin operations at its new newspaper printing plant in east London without union agreement, has rejected union claims for a guarantee of lifetime employment for union members at both the company's new and old printing sites.

In a letter to the company on December 23, Mr Bill Miles, national newspaper officer for the general print union Sogaf 72, but setting aside for the NGA craft print union and the AUEW engineering workers' union, each such a guarantee both for members at the Sun, News of the World, Times and Sunday Times, and for members at the company's new Wapping site.

The unions are also seeking offers of full employment, with index-linked pay increases, and with all existing union agreements, at the new site.

Mr Miles also gives a warning: "We would wish to avoid taking industrial action, but if you are not prepared to discuss these matters with us, and guarantee our members' employment and conditions, you leave us no alternative course of action."

The company, which has been seeking a legally-binding, no-strike deal at Wapping, sharply criticises this threat of industrial action, and rejects the unions' claims.

Mr Bill Gillespie, managing director of Times Newspapers (TNL), but writing on behalf of News Group, News International's subsidiary, as well as TNL, says that neither company "can properly undertake the risks involved in guaranteeing lifetime employment to the members of three unions" and rejects as "very wrong" automatic pay indexation.

Mr Gillespie also says in relation to the unproductive negotiations for an agreement at Wapping to cover the printing of the London Post, the new paper for the capital planned by the company: "All that has been established to date is that the three unions (ie Sogaf, NGA and AUEW) on whose behalf you are writing will not be recognised by London Post (Printers) Ltd."

In a separate letter to Miss Brenda Dean, Sogaf general secretary, Mr Bill O'Neill, News International principal negotiator at Wapping, insists on the legal enforceability of any agreement with the unions, and says: "Strikes - official or otherwise - are damaging to us and at Tower Hamlets (the Wapping plant) we want to move away from that type of activity."

A profile of the typical reader of THE BANKER. The typical reader of THE BANKER is a Senior Vice-President working for a financial institution. He is male, aged 42-45 years old, single, with a net worth of over £100,000. He is interested in banking, finance, and technology. He reads THE BANKER for news, analysis, and practical information. He is a member of several professional associations and is active in his community.

# A significant event in banking history.

## 1+1=1.

A strange piece of arithmetic for an international bank, to be sure.

But one which nevertheless reflects what happened on 1 January 1986.

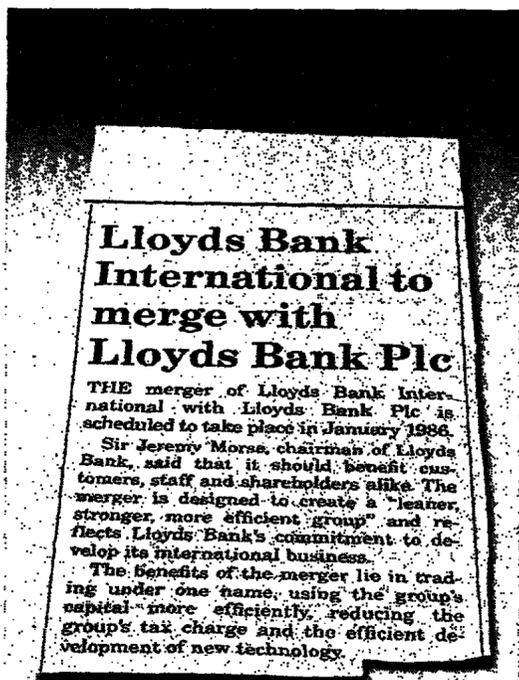
For it was then that the legal formalities for the merger of Lloyds Bank International Limited and Lloyds Bank Plc were completed.

In doing so, we strengthen our position as a major force in the international banking arena.

Some customers around the world will already be aware of the way we have reorganised into five specialist business units.

Corporate Banking, UK Retail Banking, Treasury, International Banking. And of course Merchant Banking.

For many, there will be



no immediate difference in the way in which they deal with this unified structure.

Yet behind the scenes, the new arithmetic is rapidly adding up.

On the financial front, we will be able to make more efficient use of our capital.

Whilst the advantages of a single pool of liquidity

will benefit our customers just as much as ourselves.

Our funding and tax affairs management will be similarly improved.

And the advantages of operating from a single balance sheet are well recognised in financial circles.

Operationally, greater efficiency will result from an integrated approach to the management of technological change.

This will pave the way for us to provide an even better quality service to our diverse range of customers.

As we move forward into an even more competitive age, Lloyds Bank is setting out to become a leaner and even better managed international bank.



A THOROUGHbred AMONGST BANKS.

Lloyds Bank Plc, 7, Lombard Street, London EC3P 7RS.

## TECHNOLOGY

## Beware the gap that may be too wide to bridge

SOME 35,000 years ago, Neanderthal man, more ape than human, coexisted on Earth with Homo sapiens, modern intelligent man.

30,000 years ago, a mere 5,000 years later, Homo sapiens had inherited the Earth. The archaeological record shows that the disappearance of Neanderthal man and the emergence and dominance of Homo sapiens was coincident with a dramatic change in the technology of the day.

New materials like bone and ivory came into use. Throwing spears and the bow and arrow became common. New manufacturing technologies like drilling and grinding were adopted.

These new technologies resulted from innovation and adaptation by modern man. Neanderthal man neither innovated technologically nor adapted the new technologies for his own purposes.

The lesson for industrial societies at a time of great technological change is clear. Certain key technologies can exert leverage on the fabric of industry and society which is out of all proportion to their intrinsic value or to the resources necessary to develop them.

Companies and nations ignore these key, catalytic technologies at their peril.

George Champlin of the US computer company Sperry argues that any time a characteristic in technology changes by a factor of ten, it causes a revolution in life style.

"In transportation, a horse walked at five miles an hour, an

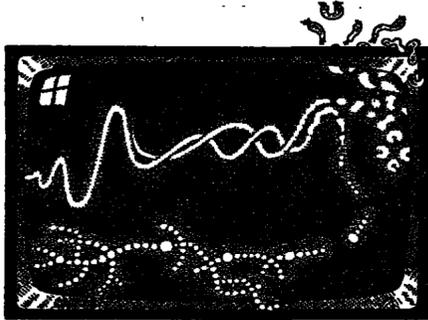
### The products of a particular process are returned to its starting point to make it go faster

automobile moved at 50 miles an hour (in 1885) and a commercial jet aeroplane moved at 500 miles an hour (starting in 1960). Thus, there were two life-style revolutions spaced 65 years apart.

In computers, however, there have been two revolutions in less than 20 years. The first brought a factor of 1000 per cent improvement, the second another factor of 100 per cent improvement before the first could be absorbed.

It can be shown that improvements are occurring in cost/performance in commercial data processing at a rate of a factor of ten every decade. Contrary to expectations, there is no sign

Alan Cane warns of the dangers facing those who fail to keep up with change



that the rate of advance will slow as physical limits are reached.

These improvements in information engineering have come about, as is well known, as the result of massive jumps in microelectronics. Developments in microelectronics have stimulated dramatic growth in the computing technologies and these have fed back into biology, into materials science, into chemistry and telecommunications.

What in fact has been set up is a positive feedback loop, a phenomenon well understood in science, where the products of a particular process — a chemical reaction, say, or the amplification of an electronic signal — are returned or fed back to the starting point of the reaction in a way which makes it go faster and faster.

This is what seems to be happening today in modern technology, the result is an explosion of activity which is accelerating all the time and which is already out of control.

So there is substantial enlightened self-interest in the kinds of international co-operation we are seeing today as companies and countries pool their efforts to make progress in the fundamental technologies.

The acceleration in the rate of technological development seems inexorable to judge from progress in the semiconductor industry.

1985 was the date at which small scale integration of com-

ponents became possible — these contained the equivalent of about 10 data processing logic elements per silicon chip. Medium scale integration, involving some 30 or 40 logic elements on a chip, became possible in 1970 and large scale integration with 100 elements per chip became commercially available in 1975.

Very large scale integrated chips (VLSI), today's technology were commercially available around 1980 and now contains 1,000 or more logic elements.

Already major semiconductor manufacturers are using beams of electrons to trace the intricate patterns necessary on the surface of the silicon, making

it possible to etch the individual circuit lines with only a millionth of a metre separating them.

Chips manufactured in this way will have the potential to handle 32 individual bits of information at a time or to store one million or more bits of information.

Such chips are already on offer from some manufacturers in the US and Japan; their competitors are already looking forward to the next generation of chips.

The software side of the equation is far less tractable. Computer software is still waiting for its own technological miracle.

Lack of that miracle is already slowing the development of technology; any breakthrough in the generation of probably correct software will add a boost as significant as the development of the transistor.

Now there are fourth generation languages, a first step on the way to automatic programming where the customer simply feeds in a string of requirements and the computer generates the necessary programs.

The advantages of fourth generation languages are many. They include reduced likelihood of software errors, increases in productivity of the order of 10:1 and a reduced need for extensive technical expertise.

They also make possible software prototyping, exactly analogous with prototyping in motor vehicle manufacture.

The fact remains that the fast generation of accurate software is the biggest problem in information technology today.

Large scale and complex computer systems operating in real time—the kind of systems needed for air traffic control, for

example, are notoriously difficult and expensive.

As Christopher Williams of Advanced System Architectures (ASA) points out: "All too often, development schedules over-run, cost estimates escalate, performance does not meet specification and newly delivered systems frequently contain far too many software errors and frequently crash."

James Martin, a former IBM executive who attracts enthusiastic audiences for his data processing seminar, has put his knowledge and experience into a programming methodology he calls the Information Engineering Workbench. He claims: "A sweeping revolution has begun in the methodologies of pitting computers to work. This revolution depends on power tools.

The methodologies of the past used pencils and plastic templates; the methodologies of the future use design automation techniques linked to a knowledge base."

"Knowledge base" implies the use of artificial intelligence techniques.

For the first time, these techniques are being used to help generate software. It is clearly too early to say, but it looks as if developments like the Martin Workbench and ASA's "Softchip" approach herald the approach of the software miracle.

Companies with access to these superior programming techniques will be able to seize the advantage over their less aware contemporaries in exactly the same way that companies which latched onto the microprocessor quickly were able to sharpen their competitive edge.

The positive feedback generated by these developments in computing will be seen in other areas.

Biotechnology is the other key technology today. It is a very old technology as brewing and baking, both involving yeasts were known as long ago as 7000 BC and 4000 BC (in that order) but it has been given a massive, catalytic boost by developments in genetic engineering.

Three techniques are of most interest: recombinant DNA, monoclonal antibody production and cell fusion.

There are two profound implications in these techniques.

First, they will make possible the production of certain drugs and chemicals economically in quantities which could otherwise only be manufactured with great difficulty and at great expense.

Second, they will make pos-

sible the manufacture of drugs which have never been seen before.

Here there is a powerful synergy with computer development. Scientists are gradually beginning to understand the way in which the shape of a

particular molecule enables it to perform its function.

The result could be—and this may be some years off—the development of drugs with peculiarly powerful properties. The rate at which technology is advancing is already opening a gap between the "haves" and the "have-nots" which is probably unprecedented in human history. But it is nothing to the division which will occur once the positive feedback loop of hugely powerful computers, probably correct software and safe drugs to alter mental ability come into play.

Cost, and the fortunate reluctance of the human race to move too far, too fast may prove to be effective brakes; but everybody should be considering whether to be a technology leader or follower. The gap between the two may soon be too wide to bridge.

Alm Cane, who has edited the Technology page since 1981, has relinquished the post to concentrate on reporting more broadly the influence of technology on business.

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Chip making at National Semiconductors' laboratory in California

British Steel control quality with Husky

Find out why on Coventry (0273) 666881

**HUSKY**

MANUFACTURERS OF THE WORLD'S MOST POWERFUL HAND-HELD COMPUTERS

### Scanner to end jams in canning

A SYSTEM that will visually inspect cans on food production lines to prevent jams and rejects has been developed by Filler Protection Department of Royston, Herts.

Can-Scan can perform at 2,500 cans/minutes. It makes use of a TV camera and a computer which can analyse the raster images produced and compare them with the correct data.

Cans with as little as 10 per cent ovality can be detected and various degrees of damage to the top flange can be picked up—the user can make sensitivity adjustments to suit the circumstances. Information can be passed to a mainframe computer, or a management information system.

The machine can be mounted over most types of flat bed single file can conveyors and to sort out "slow leaker" and "letterbox" cans (those with the lids not completely sealed).

More on 0763 49389.

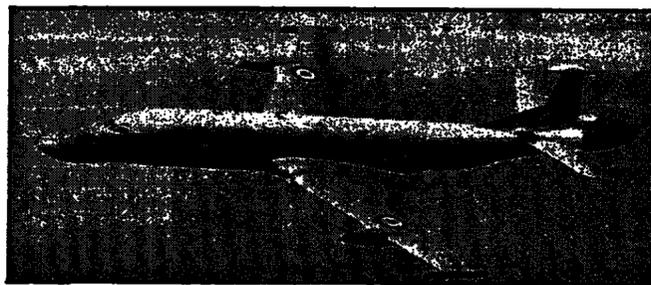
Cost and the fortunate human reluctance to go too far too fast may prove to be effective brakes

Robots to find fuel tank leaks

VOLKSWAGEN is installing robots and an automatic leak testing machine to detect fuel tank manufacturing faults.

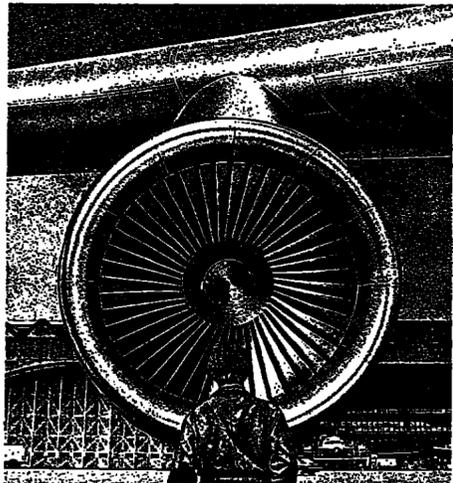
The German car company tests the tanks by channeling into them helium gas under pressure. A robot leads each tank into a special chamber, at which point the receptacle is closed and the gas pumped in.

A spectrometer outside detects any escaping gas. The system replaces the conventional technique in which leaks in tanks are detected by bubbles appearing in soapy water. It was built for the car company by Edwards Kniese, a pump specialist.

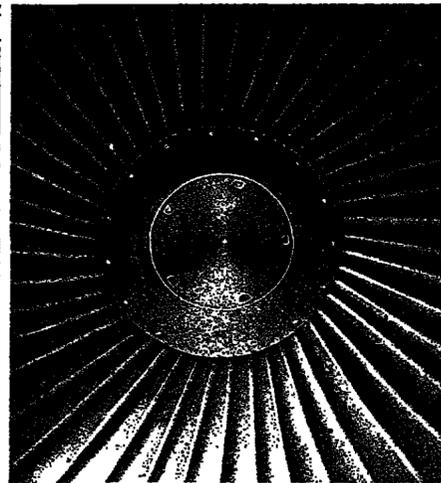


Nimrod advanced early warning system for the RAF—prime example of problems in software

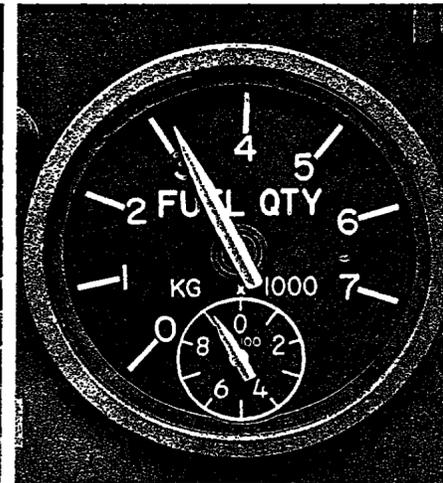
# The bearing company that takes you to extremes.



The high technology...



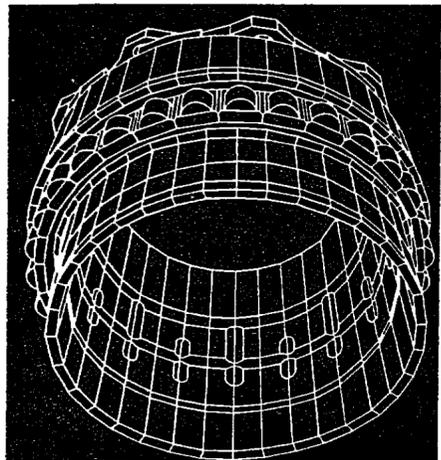
of jetliner engines today...



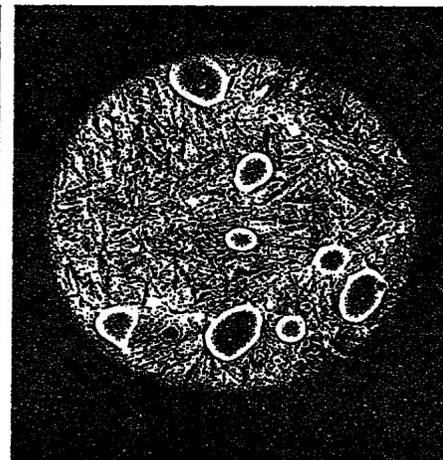
achieving ever higher speeds on less fuel...



requires truly safety-critical bearings...



that demand state-of-the-art computerised design...



and precision measured to 1/10,000 mm.

While you relax during your next jetliner trip, spare a thought for the stress that the engines have to endure. For take-off, rotational speed can be 800 revs/second.

Just as higher and higher velocities are constantly being reached, environmental factors are stipulating lower fuel consumption and noise levels. The last decade has seen a 50% rise in rotational speed—with drops in fuel usage of the same order. And the quest continues.

One of the most safety-critical components in aero engines is the bearing. Demanding utter dependability to withstand the conditions, its task is further complicated by direct contact with hostile combustion fumes. And at temperatures of some 500°C, it's simply too hot for lubrication of any type. Till recently this proved a near impossible set of constraints. But our R&D people overcame them.

As world demand poses ever tougher problems in the aerospace industry, SKF provides ever more accomplished solutions. Lighter, smaller bearings that rotate faster with less friction; that give lower noise levels, and work in higher temperatures. In every way, SKF is taking bearing technology to new extremes of achievement.

### Down to the micro world of the bearing

Our search for new answers takes us deep into the micro-universe of the bearing—where micro changes of a tenth of a thousandth of a millimetre can yield energy savings of up to 80%.

For this, elevated levels of metal working precision are required—and 'near-absolute' accuracy maintained from steel purity through computerised design to application.

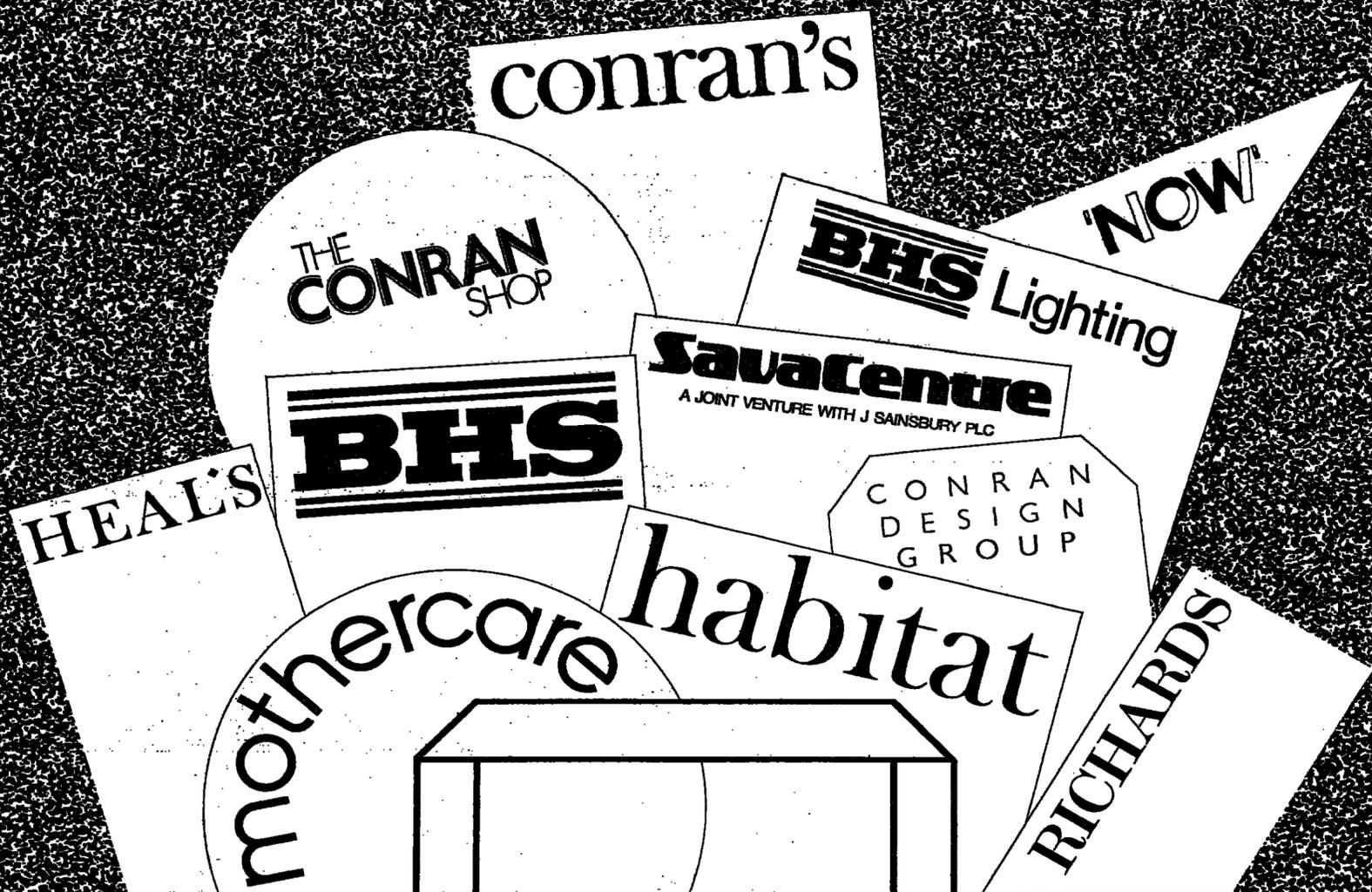
Now, by harmonising new theory with the reality of new technologies we have shown how bearing life—and reliability—can be prolonged indefinitely.

75 years of close customer co-operation has given us the expertise to create a virtually unrestricted programme of ball, cylindrical, taper and spherical roller bearing types in some 25,000 variants. From miniatures weighing three hundredths of a gramme to giants weighing 500 million times more. Assuring our worldwide customers of the exact bearing solution to every application. And ultimate reliability.

Like a jetliner, we will always rise to the occasion.

**SKF. The exact bearing.**

**SKF**



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**THE MERGER OF**

**BRITISH HOME STORES PLC AND HABITAT MOTHERCARE PLC**

**NO LATER THAN 3.00PM 6TH JANUARY 1986**

*We would also like to wish our shareholders and customers a very happy and prosperous New Year and invite you to join us in celebrating the creation of Britain's most exciting new retailing group.*

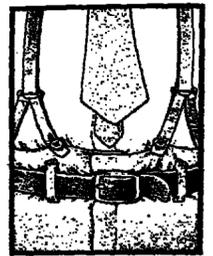
# STOREHOUSE<sup>plc</sup>

SEND YOUR ACCEPTANCE BY 3.00PM 6TH JANUARY 1986 TO BARCLAYS BANK PLC, NEW ISSUES DEPARTMENT, RQ. BOX 123, FLEETWAY HOUSE, 25 FARRINGTON STREET, LONDON EC4A 4HD

This advertisement has been published by Kleinwort Benson Limited and Morgan Grenfell & Co. Limited on behalf of Storehouse PLC. The publication of this advertisement has been approved by a duly authorised committee of the Board of Storehouse PLC. The Directors of Storehouse PLC are the persons responsible for the information contained in this advertisement and to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors of Storehouse PLC accept responsibility accordingly.

FORECASTS 1986

Sprinter on a treadmill



INSURANCE By William Hall in New York

"LIKE a sprinter on a treadmill, the property/casualty industry is producing new premiums faster and faster but is gaining not at all on profitability."

Although the recovery in the US property and casualty insurance business has been under way for more than a year now, it is taking a long time for the industry's temperature to drop.

According to Dr Sean Mooney, research chief of the Insurance Information Institute, written premiums rose by 21 per cent in 1985, more than twice as fast as in 1984.

The current signs of recovery in the industry have not come as moment too soon for some of the most famous names such as Aetna, Commercial Union, INA, Fireman's Fund and Forster, Hartford and USF.

Prices first began to tighten in the reinsurance markets at the end of 1983 and began to flow through into the primary markets in the third and fourth quarters of 1984.

There are reports that facultative reinsurance rates have risen between 80 and 500 per cent since the cycle turned.

All this should be good news for the insurance companies. But in many cases the heavy losses of 1983 and 1984 have shrunk their capital bases so that they cannot take full advantage of the higher rates.

While insurance industry critics have little sympathy for such special pleading, there is growing awareness outside the insurance industry that the present system cannot be allowed to continue unchecked.

APPOINTMENTS British Aerospace divisional chief

Mr Peter Brighton has been appointed managing director, BRITISH AEROSPACE electronic systems and equipment division. Mr Brighton has been appointed an executive director of Cosor Electronics, a position he held for seven years.

LLOYDS MERCHANT BANK has made the following appointments: Mr John Gordon Fitzell, vice-president and regional manager in the North America division of Lloyds Bank International, for whom he worked for 18 years with a 2 1/2 year break working for Banco Italo.

Mr Peter Brighton has been appointed managing director, BRITISH AEROSPACE electronic systems and equipment division. Mr Brighton has been appointed an executive director of Cosor Electronics, a position he held for seven years.

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Appointments

HOME FROM ABROAD?

You might have missed our Open Day, but you can still greet the New Year with new status

As you will be aware from your own experience, there are many British and other expatriates worldwide who would welcome informed advice on how best to invest and maximise their assets.

Your potential role in them - we invite you to forward your curriculum vitae to us at your earliest convenience. Especially if it already carries evidence of achievement in the international business community.



If you were unable to join us then but would like to know more about our international plans for the New Year - and

We look forward to hearing from you. Hilary Gane (Ref. 360), Whites Bull Holmes Limited, 63-66 St. Martin's Lane, London WC2N 4JX.

EXECUTIVE JOB SEARCH

Are you earning over £20K and seeking a new job?

The Connaught Services have helped more executives to find new appointments than any other organisation - mainly in the unadvertised vacancy area.

Contact us for a free confidential meeting. If you are currently abroad, enquire about our EXPAT EXECUTIVE SERVICE.

32 Savile Row London, W1 Connaught 01-734 3879 (24 hours)

The Executive Job Search Professionals

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Young Solicitor or Barrister, some experience, to join independent Trust Company of international standing

Interviews London January Applications to: CORIATS (Caribbean) Limited The Old School House, Farmington, Cheltenham Gloucestershire GL54 2N

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Finance Manager New Zealand

This is a top finance position with Donaghys Industries Limited, a New Zealand listed public company, rapidly expanding in manufacture and export in a growth industry.

It is a challenging career opportunity in a country offering an excellent lifestyle with a high standard of housing, education and outdoor activities.

The Position: A key role in a dynamic management team, responsible to the General Manager for the complete finance and accounting function. You will have qualified staff in support and the most modern computer based information systems to work with.

Candidates: Must be qualified accountants with a strong commercial orientation and proven performance in a manufacturing environment. Self-motivation and high personal standards are essential and the preferred age is 30 to 45.

Rewards: The package to be offered is competitive, and will include a company car.

Location: Hastings - an attractive city on the sunny East coast of North Island. Relocation expenses will be met.

Timing: UK shortlist interviews are scheduled for late January and an early decision will be made.

Confidential Reply Service: Please write with full CV quoting reference 1985/MB on your envelope, listing separately any companies to whom you do not wish your details to be sent. CV's will be forwarded directly to our client, who will conduct the interviews. Charles Barker Recruitment Limited, 30 Farringdon Street, London EC4A 4EA.

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Manager

Financial Planning and Accounting

up to £17,000 pa + car South Midlands

This is a newly created role within a well established and highly efficient profit centre, part of a major UK group, but run very much on autonomous lines. The company, which employs around 450 people, has benefited from substantial investment in a drive to develop and extend its advanced technology research, design, development and test services for key manufacturing industries.

Reporting to the Financial Director, your brief as a member of the Senior Management team will be to make a positive contribution to the Company's future direction in response to changing world markets. Specific responsibilities will include the development, implementation and monitoring of a 5-year Corporate Plan, the preparation, review and monitoring of Revenue and Capital Budgets, Cash Flow Control and top level period accounting and reporting; in addition you will be involved in such activities as Statutory Accounts, Purchase Accounting and Internal Audit.

This is a highly responsible position calling for a man or woman ideally in the 30's to early 40's age group, with very strong practical accounting skills. Probably a graduate and a Chartered Accountant with a proven track record in a highly disciplined environment in industry, you must demonstrate a creative and pro-active approach to the Accounting function. First class oral and written communication skills should be allied to a persuasive yet diplomatic approach; necessary personal skills include commitment, drive, adaptability and above all potential to develop.

In return, the company offers an attractive, negotiable salary depending on skills and experience, together with a wide range of large-group benefits including a lease car and relocation assistance, if appropriate, to a very attractive rural area close to the Cotswolds.

Austin Knight has been retained to handle initial applications. Please telephone Allan McGregor on (021) 455 6255 (office hours) or (052789 3194 (evenings) or write to him quoting ref LS135 at Austin Knight Selection, Tricorn House 51-53 Hagley Road, Edgbaston, Birmingham B16 6TP.



Company Notices

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for, or to purchase, any securities.

Unilever PLC

(Incorporated in England with registered number 41424)

Issue of

£4,883,477 8 per cent. Unsecured Loan Stock 1991/2006 £7,060,000 8 1/2 per cent. Unsecured Loan Stock 1991/2006 £1,500,000 5 per cent. Unsecured Loan Stock 1991/2006

of Unilever PLC

respectively in exchange for the outstanding amounts of

7 per cent. Unsecured Loan Stock 2003/08 7 1/2 per cent. Unsecured Loan Stock 2003/08 5 1/2 per cent. Unsecured Loan Stock 2003/08

of Brooke Bond Group plc

The Council of The Stock Exchange has admitted to the Official List each of the new Stocks of Unilever PLC referred to above.

Listing particulars relating to Unilever PLC and containing particulars of the new Stocks have been prepared as required by The Stock Exchange (Listing) Regulations 1984. Details of the listing particulars are contained in new issue cards circulated in the Extel Statistical Services and copies (together with copies of the audited consolidated accounts of Unilever PLC for the year ended 31st December 1984) are available during normal business hours on any weekday (Saturdays excepted), up to and including 16th January 1986 from:-

Unilever PLC, Port Sunlight, Wirral, Merseyside L62 4ZA.

W. Greenwell & Co., Bow Bells House, Broad Street, London EC4M 9EL.

and until 4th January 1986 for collection only, from:-

The Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT.

2nd January 1986

GOLD FIELDS GROUP VLAKOPONTEN GOLD MINING COMPANY LIMITED

(Incorporated in the Republic of South Africa) Consideration for conversion of capital into shares in the Republic of South Africa. In accordance with the conditions relating to the conversion of capital into shares made from the offer of the United Kingdom Government...

CHEMICAL NEW YORK CORP.

US\$300,000,000 FLOATING RATE SECURED NOTES 1986

Clubs

SW has notified the clubs because of a lack of funds and has been re-elected...

Company Secretary

WHITECROFT PLC

Cheshire, from £25,000 + car + benefits

Whitecroft plc is a highly successful holding company operating in 4 business sectors. Employing 2,700 people and with a turnover in excess of £100m, we have a need for a commercially-minded Company Secretary to work closely with the Main Board at this very exciting period in the group's development.

The ideal candidate, aged 40-50, will have a legal qualification, and several years' experience as a Company Secretary in a plc. With strong administrative skills, they must be able to communicate effectively with Senior Management.

Please write, giving full personal and career details, to T. Westbury, Group Executive Chairman, Whitecroft plc, Water Lane, Wilmslow, Cheshire SK9 5BX.



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THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

US baby boom

'The Yuppies are having puppies'

America's latest parents have a high spending power. Frank Lipsius reports on the great marketing potential

AMERICA is having another baby boom. The numbers may not be quite of the scale of the early 1980s, but the baby products manufacturers believe the marketing potential is equally, if not more, exciting.

Dallas and Bullocks in Los Angeles. A large number of give-away magazines pinpoint the dramatic change in lifestyle that follows the birth of a baby.

grandparents. Though manufacturers would like to address grandparents directly, the most efficient medium is through parents, as revealed in a Better Homes and Gardens readers' survey that showed that nearly half the grandparents relied on parents' recommendations and only 18 per cent listened to the child's own request.

Views

The magazines reflect prevailing views of contemporary child rearing, with an emphasis on breast-feeding, stimulating children, balancing career and motherhood and extensive paternal participation in the process.

Jeff Jablow, the president of baby clothes manufacturer Absorbta, notes "the revolutionary approach" to baby clothes that has occurred in the past two to three years. Of 250 stretchy styles the company produces, 250 are changed three times a year.

This Kid Means Business!



In the next week, American baby babies will spend their parents over to buy: 10.2 million jars of baby food, 21 million containers of ready-to-feed formula, and 2.2 million containers of concentrated formula.

American baby list

from \$700m in 1979 to \$1.34bn in 1984. Toy and book companies feed parents' improved assumption that the right stimuli will produce clever offspring.

baby food maker. Johnson & Johnson, purveyor of baby powder, baby oil and shampoo, has a line of child development toys it advertises as getting "your baby to master new skills" with see-through rattles and oversized teethingers.

A potential ally

From Mr D. Howell, MP. Sir—What a perceptive note Malcolm Rutherford (December 23) chooses on which to finish 1985.

Letters to the Editor

Britain seems to grasp this point. In subsequently complaining about the "cost" of various social security benefits in terms of pure Treasury accountancy, however, he falls into serious self-contradiction.

Maintaining capability

From Mr J. Franklin. Sir—The debate about Westland and which of the solutions offered is the more appropriate has, I believe, shrouded the fundamental question which is: how can this country preserve the capability to produce a complete aircraft with all that this means for British technology and employment.

Tax-benefit systems

From the General Secretary, General, Municipal, Boiler-makers and Allied Trades Union. Sir—Samuel Brittan (A long way from true selectivity December 19) makes unjustified claims for increased tax-benefit systems while failing to grasp their only real advantage.

Family credit

From the Deputy Director, Child Poverty Action Group. Sir—Samuel Brittan (December 19) describes the new means-tested family credit as "by far the most important" measure to improve the social security system put forward in the Government's recent white paper.

Productivity in Universities

From Mr J. Garrett. Sir—The Master of Balliol's article on the management of colleges ("Academic productivity in the dark" December 15) seems to bear out the Jarratt committee's view that it is time the universities were more self-critical.

Inequalities of life

From Mr J. Stephenson. Sir—The article "The expense account world of the £40 meal" (December 21), appeared in the day before a reader's letter in another newspaper pointing out the wide difference in salary between ward sisters (in Great Ormond Street Hospital for Children) and the striking electricians in the ITV dispute.

Financial Times Booklets

The following booklets are available from the Financial Times: Capital Gains. The key figures to calculating your tax £4.50

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Favourite seasonal ads

Feona McEwan asks agencies for their nominations

ASKING ad-people what ads they like is asking for trouble. Their criteria will always be, of course, creative excellence—outstanding concept, production, execution, copyline, art direction—altogether with a winning idea.

it plugging into a child's sandpit. The work of Humphreys Bull and Barker (Saatchi's latest buy) Trotter calls it "a brilliant ad," combining a novel idea which drives home the company's tough toys policy, with a very watchable execution.

directed by Derek Haas. At Lowe Howard Spink, Alfredo Marcantonia admires the Economist press ad (written by David Abbott of Abbot Mead Vickers) so much that he had it photocopied and sent round all of his copywriters with the dictat: "Read and inwardly digest."



# Turmoil may be past the worst

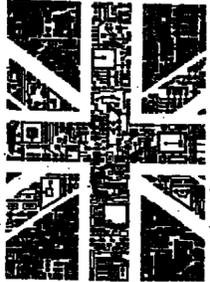
HOWEVER 1986 turns out for the information technology industry, it can hardly be worse than 1985. The industry ended the year weakened by a bloodbath in semiconductor, although computer sales and a competitive shake-out which unnerved even Silicon Valley's most ebullient entrepreneurs.

The US, hit by slower economic growth and a strong dollar, has taken the brunt of the damage, particularly in the semiconductor industry. Japanese chipmakers have suffered heavy losses too.

Conditions in Western Europe have been less turbulent, partly because many of its electronics companies have long avoided the most fiercely competitive international mass markets and are cushioned by protected government defence and telecommunications orders at home.

But Europe's conservatism poses other problems. Trapped by captive home markets, much of its industry lacks the economies of scale needed to compete internationally. For its governments, finding ways to catch up is fast becoming a survival issue and companies such as West Germany's Siemens and France's Thomson are starting belatedly to make a bigger international push in high-technology.

The turmoil on major world electronics markets may now be



**INFORMATION TECHNOLOGY**  
GUY DE JONQUIERES

past the worst. Semiconductor prices, a sensitive leading indicator for the whole industry, have started to firm, partly due to plant closures and to politically-inspired price increases by Japanese suppliers.

It is uncertain whether this is enough to head off growing protectionism in the US, whose deepening IT trade deficit has been aggravated by a flood of imports following the closure of AT & T's Bell Telephone

System. An increasingly nervous and bellicose US industry has rushed to blame Japan.

Solid evidence of a broad-based recovery in demand on world markets remains scarce, and few people are ready to bet on an upturn soon. Even IBM, which knows more than most about industry trends, says it finds the omens exceptionally hard to read and is approaching 1986 cautiously.

The outlook is influenced by more than just cyclical factors. Secular shifts in technology and costs are changing the IT industry's economic base. Some parts of it, notably the mass-produced "commodity" chip business, appear to be growing mature at a remarkably early age, while in many products software is now a much bigger cost than manufacturing.

As IT product life-cycles shorten and margins narrow, selling new market opportunities fast and achieving high production volumes are essential to survival. The pressures are particularly severe for IBM's smaller rivals, such as troubled US computer makers CDC and Sperry.

Caught awkwardly in the cross fire, an increasingly anxious Europe is casting around for solutions. Its latest miracle cure is the Eureka programme of high-technology collaboration agreed in outline

by 18 countries last autumn. The programme's practical goals are still hazy and its significance so far seems largely political. To be effective, it will need to help companies expand their markets as well as to pool their technological resources.

How much Eureka can do to strengthen Europe's near-term competitive position is doubtful and the timing is uncertain. After being relegated to minor league roles in computers and microchips, Europe's IT industries are now fighting for their life in telecommunications.

There have also been defensive rationalisation moves in the French, Italian and British telecommunications industries. There has been much talk of European collaboration, but few deals—partly because European com-

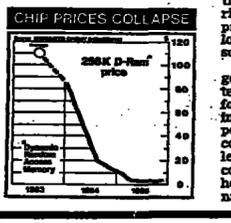
panies share so many of the same weaknesses. Link-ups with US companies continue to predominate.

Many of European industry's problems are due to restrictive monopoly policies which have kept national telecommunications markets closed, encouraged inefficient duplication and starved suppliers of the stimulus of competition.

Pressures for change are starting to gather momentum, though. Britain has opened its market to international competition, and other European countries are now studying varying degrees of liberalisation.

If more open markets result, they could enlarge the scope for intra-European collaboration and boost the kind of smaller entrepreneurial companies which have stimulated innovation in the US. In Europe, rigidly regulated markets and preferential procurement have long conspired to ensure the survival of the fittest.

The danger, though, is that governments may seek to protect their markets from tougher competition by reverting to "national champion" policies. These have already contributed to Europe's problems by creating too many companies which are plants or monuments which weaken internationally.



# Shadows on the bright dawn of deregulation



**BANKING**  
DAVID LASCELLES

THE New Year dawn bright but crisp for the world's bankers.

In a business where good fortune sometimes means merely the absence of disaster, bankers have every reason for feeling satisfied with 1985. There were no new Continental (Banco) crises, and the threat by which the Third World debt problem hangs did not snap. On top of that, most banks made money on a gratifyingly high overnight, embassies scale.

Judging by the generally optimistic forecasts that economists are making for 1986, business should be good in the months ahead too. Economic activity will continue to expand, and with it the banks' broad-based loan business. Interest rates may also ease, though this is a mixed blessing for banks with low funding costs. So long as their customers thrive, the biggest worry for banks—bad debts—should also subside.

Bankers will need a friendly environment, however, in other respects they face some hefty challenges in a fast-changing world.

With luck, the long-awaited expansion of the debt crisis will again be postponed. But despite the recent initiative launched by Mr James Baker, the US Treasury Secretary, to channel new money to the Third World, the threat is unlikely to be defused.

The banks are understandably reluctant to heed Mr Baker's call to increase their loans unless Western governments and official institutions also stump up new money. And bankers are rightly wary of any plan which—despite the banks' well-orchestrated endorsement just before Christmas—get

bogged down with everybody saying: "You first." Some strong leadership will be needed to keep it moving.

Meanwhile, the finances of many LDCs will continue to deteriorate. Even if banks do not advance new funds, they will still bear the cost of the crisis in the form of the higher provisions that prudential dictates they will have to make against shaky loans. Most likely, 1986 will be another year of middle-through as far as Third World debt is concerned.

For many bankers not directly concerned with it, the LDC crisis will be an unwelcome distraction from the much more exciting prospects that should unfold in 1986 as the steady deregulation of the worldwide banking business gathers pace. This year will bring, among other things, the

possibly Switzerland—will also be liberalising their financial markets this year, partly to fend off the powerful competition now presented by London. All these changes should give banks, particularly non-domestic ones, greater access to local securities markets, and widen the global marketplace.

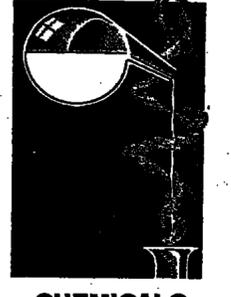
Less progress is likely in the world's two biggest financial markets, New York and Tokyo, where legislative barriers prevent banks from entering many parts of the securities business.

In the US, the political tide has moved against further financial deregulation despite the loopholes that make a mockery of much bank law. But in Japan, the Government is gradually easing by administrative means its strict controls on foreign pressure—the barriers to foreign banks. This should hasten the growth of Tokyo as a major world financial centre. Japan's undisputed leading financial centre, however, bank without a securities trading licence—in Tokyo by the end of this year will be a laggard in the international race.

Amid all these changes, bankers will feel the breath of the supervisors on their necks. Virtually everywhere, banks will be under pressure to boost their capital resources to withstand the shocks of change. While that is not particularly new, equal treatment is likely to emerge as an increasingly pressing issue. Banks whose regulators demand high capital ratios, such as the UK, the US and Switzerland, already complain about banks from countries, such as Japan, which do not. Supervisors will have to bring forward new regulatory international harmonisation, particularly on the treatment of contingent liabilities, last year's big growth business.

In the UK, banking supervision will also be overhauled with a new law shaped in the wake of the Johnson Matthey Bankers affair. But legislators will need to tread a careful line between making banks more accountable and leading them with extra regulations which would simply drive business out of London.

## Supervisors will be breathing down their necks



**CHEMICALS**  
TONY JACKSON

FOR EUROPE'S chemical producers, 1986 could be a turning point. It is just possible that it could see petrochemicals producers waking up from a five-year nightmare.

Petrochemicals are by no means the whole of the chemical industry, but they are by a long way its biggest problem. Ever since producers geared up in the 1970s for growth that never came, the industry has been plagued by overcapacity. The problem still exists, but in

1986 it could be much eased through a combination of increased demand and reduced supply.

On the demand side, a great deal depends on whether Opec is breaking up and the world is about to return to a free market price for oil.

The slowing in demand for plastics in the 1970s, and the actual fall in demand in the early 1980s, broadly coincided with the two shocks of 1973 and 1979. It seems natural to suppose that falling oil prices would have a similar effect in reverse.

But demand for plastics and petrochemicals has depended on a number of factors—the health of the world economy, the cost of feedstocks and the maturity of the products themselves.

The effects of a lower oil price on the world economy should, on balance, be beneficial. As to feedstock costs, lower prices could have complex effects beyond the mere stimulus of demand.

When oil prices were at their peak earlier in the decade, valuable costs—that is, feedstocks and fuel—made up some 70 per cent of the cost of European petrochemicals production. European producers therefore

had to concentrate on getting the highest cost for their products, even if that meant some under-utilisation of capacity.

Lower oil and feedstock prices would tend to the opposite effect. Fixed costs would loom larger in the equation, and a higher priority would have to be given to full utilisation of plant, even at the expense of prices. In addition, lower feedstock costs might give some advantage to new plants in the non-oil producing world, such as Turkey and the Philippines, with their lower fixed labour costs.

Plainly, though, a real fall in oil and feedstock costs would be welcome. From the purely UK viewpoint, any consequent weakening in sterling's petrochemical status would help ICI against German competition. For the industry overall, though, there remains the question of the maturity of the industry's portfolio of bulk products.

Polyethylene, one of the industry's mainstays, was invented by ICI in its Cheshire laboratories 53 years ago. PVC was invented in Germany a very few years later. Much of the

phenomenal growth in petrochemicals in the 1950s and 1960s came through the substitution of plastics for traditional materials. In the view of many in the industry, the bulk of that substitution is now over.

The collapse of Opec would not lead to pre-Opec growth rates—nor is the industry, still shaken by the experience of the early 1980s, likely to expect it. On the contrary, it looks as if improved demand might be assisted next year by a drop in European capacity.

In the shake-out of 1980-82, when the first large chunk of overcapacity was taken out of the industry, it was a source of grievance to producers in the private sector that nationalised chemical plants around Europe were not playing their part. In France, Italy and Spain, for instance, political considerations hindered their governments in attempts at plant closures.

It looks as if the policies may be changing. Stuart Wamsley, of London stockbrokers W. Greenwell, says: "This time around the state-owned companies are leading the way in getting capacity down. Their governments are telling them

they can't be supported any longer—the money isn't there."

The private sector companies did the earlier work on rationalisation—now the state companies are pulling their weight."

If these closures go according to plan, one contentious issue in 1985—access of new Saudi Arabian petrochemical products to Europe—would lose much of its force. Europe's fear of Saudi competition has been largely based not on the Saudi advantage on feedstock costs, but on its problem of overcapacity. Solving that problem would do much to remove the threat, and if world feedstock prices were to fall significantly, the sole Saudi advantage would be eroded in any case.

Recovery in petrochemicals would also ease the stampede into specialty chemicals—an area not easy to defend, but not large enough to shelter a whole industry from the effects of the changing scene.

In the latter part of 1985 many of Europe's largest producers tacitly accepted that, and began to increase their exposure in selected petrochemicals through plant swaps. This suggests that the strategy looked purely defensive; it may turn out to have been rather clever.

# Hopes of a turning point



**UK CONSTRUCTION**  
JOAN GRAY

THE South East and some over-supply of the much-valued "high tech" developments, has led to fears that the industrial building boom could be about to end.

However, there is a greater degree of concern in the public sector, where construction workloads have plummeted.

The value of public sector construction work—the roads, sewers, dams and bridges which make up the civil engineers' principal workload fell by an estimated 3 per cent last year. This followed a small rise in 1984 of approximately 1.2 per cent, but from a very low base.

The gap between public and private sector performance explains why, in the midst of general optimism, Mr Derek Gaultier, director-general of the Federation of Civil Engineering Contractors, continues to argue that "the outlook is gloomy as usual and we are in a pretty horrid situation."

There is, no doubt, an element of special pleading in Civil engineers, like farmers, never have a good year—a

point noted by Mr Kenneth Baker, the Environment Secretary, in his observations that "the construction industry has shared in our economic recovery, with output over the past three years up by nearly 30 per cent."

The leading firms are showing the best of this in their results," he added. "Lovell, with profits up 42 per cent;

Laing, up 32 per cent; and Tarmac, up 25 per cent."

However, most of these big companies' profits have come from their increased involvement in other activities, such as property development, private sector housebuilding, or selling building materials. It has not come from civil engineering.

The Government's housebuilding programme has also been cut. The number of public sector house starts has fallen from 39,500 in 1984 to a forecast 30,000 this year and 25,000 next year. This is about the minimum number required to meet the needs of the disabled, elderly and very poor — is unlikely to be exceeded under the present Government.

A 1.2 per cent change slightly after plans for increased spending on Britain's infrastructure, and stingy reports on the state of Britain's housing and inner cities from bodies as diverse as the Church of England and the Duke of Edinburgh's housing commission.

Mr Baker already admits that there is a problem with Britain's infrastructure and is ready to talk about tackling it; his junior, Mr John Falter, Minister for Transport and Construction, says he will "fight" for his industry and "do all I can to help it."



**UK CONSTRUCTION**  
JOAN GRAY

# Men with designs on the high street

AFTER YEARS of stagnation in the 1970s, the pace of change in retailing in the mid-1980s is accelerating. This year the abolition of restrictions on shop opening hours will pave the way not only for lawful Sunday trading but also for more late-night shopping during the week.

In 1986 shopping should become more entertaining — a consequence of the rise to prominence during the last few years of retail designers such as Rodney Fitch, Michael Peters, and Sir Terence Conran. Their rationale is that shoppers need to be wooed into stores with gaudy designs and eye-catching displays of colour and lights.

Sir Terence has generally been regarded as the guru of this design-led phenomenon in the High Street. But even his most famous creation of the past 12 months — the "galleries" design for the new stores — is more likely that his

appetite for takeovers may be given further vent. For his recent link-up with British Home Stores and his intervention which helped Burtons win control of Debenhams.

The most talked-about targets for mega-takeover bids are Boots and W. H. Smith — two companies which perhaps have not performed as well as they should and whose retail operations could benefit from the injections of new ideas. Littlewoods' troubled chain stores might also prove attractive, especially as they are mainly freshhold properties, while even Marks and Spencer could consider moving into mail order, perhaps by means of an acquisition.

Two aggressive entrepreneurs to watch are Mr Alec Monk of the Dee Corporation and Mr James Gulliver of the Argill Group, especially if the latter fails to win control of Distillers. Their predatory ambitions are more likely to fall outside the food retailing sector since that is one area where any in-



**UK RETAILING**  
DAVID CHURCHILL

crease in concentration is watched carefully by the Government. But 1986 could be the year when Tesco and J. Sainsbury — baulked from buying growth in the UK — both move overseas in a big way.

At home, retailers' main concern will be whether the buoyancy of consumer spending over the past 18 months — volume sales were some 3 per cent

higher overall last year than in 1985 — will continue through 1986. After the record Christmas just past, retailers are in a fairly optimistic mood.

Average earnings are still outstripping retail price rises, so those in work are enjoying a rising standard of living and have more discretionary spending power.

Retailers are already looking towards pre-election tax cuts to boost demand.

The advent of seven-day-a-week shopping from the autumn will, it is argued, increase sales volume in the short term although thereafter it is likely to lead to a spread of the same level of trade over a longer period.

What the ending of restrictions on shop opening hours will do, however, is to give a further boost to the development of convenience stores. These stores, based on the well-established US models, are filling the gap in the market created by the trend towards superstore and hypermarket shopping. As retail outlets get bigger, so there seems increasing demand for stores which open early in the morning or late at night.

The potential of convenience stores, moreover, is likely to attract other major companies into the fray to join the im-

perial Group and Guinness.

Yet even as the scope for growth among small retailers providing a service, especially in the food sector, those retailers most under pressure will be the medium-sized store chains.

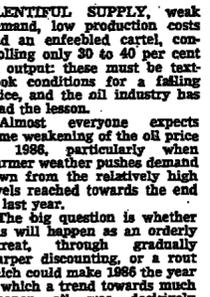
There is little chance in 1986, however, of the Government taking any action to curb the multiples' muscle, especially the claims from food manufacturers that they are unfairly being squeezed by the big retailers to give extra trade discounts. But there are signs that behind-the-scenes talks between the major manufacturers and retailers may produce a code of practice.

Perhaps the most significant developments over the next 12 months will be equally low-key. The retail sector is slowly coming to grips with new technology and 1986 may finally bring some agreement between the retailers and the banks over the introduction of EFTPOS — Electronic Funds Transfer at the Point of Sale.

At the same time, retailers such as Tesco and Littlewoods will continue their experiments with tele-shopping at home via personal computers and the videotext network.

The advent of cashless shopping via computer terminals may not actually be with us yet, but 1986 could bring it a lot closer.

# Not so far to the \$20 cliff if oil prices continue to fall



**ENERGY**  
MAX WILKINSON

PLENTIFUL SUPPLY, weak demand, low production costs and an enfeebled cartel, controlling only 30 to 40 per cent of the world market, have led to bank conditions for a falling price, and the oil industry has read the lesson.

Almost everyone expects some weakening of the oil price in 1986, particularly when warmer weather pushes demand down from the relatively high levels reached towards the end of last year.

The big question is whether this will happen as an orderly retreat, through gradually sharper discounting, or a rout which could make 1986 the year in which a trend towards much cheaper oil was decisively established.

Most analysts are betting on the former, partly no doubt because prospects of a collapse of the cartel price have often been foreshadowed in the past two years and also because the underlying picture of supply and demand for 1986 does not point to any dramatic changes.

Nevertheless, the disunity shown by Opec last year, its difficulties in agreeing how to share out production cuts, and the persistent tendency of some Saudi Arabia was prepared to reduce output well below its 4.4m b/d quota. In the summer Saudi production fell as low as 1.8m b/d on some days, though it averaged 2.4m b/d.

The question, therefore, is who will cut production when demand falls from the unexpectedly high levels of last autumn. Saudi Arabia has made it clear that it will no longer scale back production to make up for price-cutting by other Opec members and will sell close to its full quota at whatever discount is necessary. Even if there is an element of bluff in that, most analysts believe the kingdom is in earnest.

As Mr Herbert Krupp, senior energy economist at Bankers Trust, says, most producers outside the Gulf have big balance of payments problems and huge external debts. The warring

nations of Iran and Iraq cannot be expected to cut output — 4.960 ther Gulf producers, Kuwait, Qatar and the United Arab Emirates, were producing 14 per cent more oil than their combined quotas even last summer, when demand for Opec oil was severely depressed.

He believes that these three countries will be able to find enough financial position to hold out for a price which would do so if prices seemed likely to collapse.

But he says: "The possibility of sharp price declines cannot be dismissed and could result from a further drop in Opec discipline over production."

Mr Joseph Stanislaw, oil market specialist for Cambridge Energy Research Associates, the US consultant, comes to a similar conclusion: that demand for Opec crude will be between 15m and 16m b/d with a low of about 14m b/d in the spring.

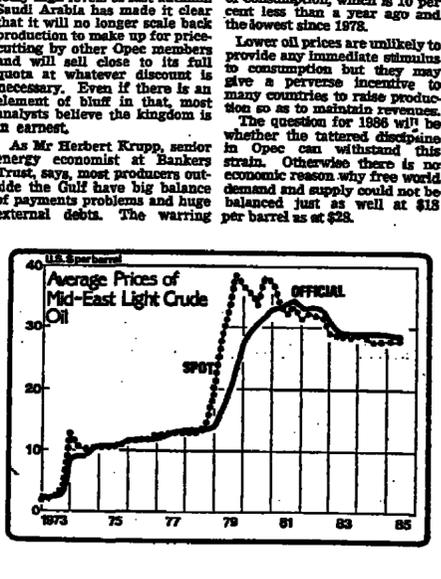
The price is therefore, not far below the Opec's agreed production ceiling of 16m b/d. However, a balance between supply and demand was achieved last year only because Saudi Arabia was prepared to reduce output well below its 4.4m b/d quota. In the summer Saudi production fell as low as 1.8m b/d on some days, though it averaged 2.4m b/d.

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Lower oil prices are unlikely to provide any immediate stimulus to consumption but they may give a perverse incentive to many countries to raise production so as to maintain revenues.

The question for 1986 will be whether the tattered discipline in Opec can withstand this strain. Otherwise there is no economic reason why free world demand and supply could not be balanced just as well at \$18 per barrel as at \$28.



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Thursday January 2 1986

# Outlook for arms control

AS 1986 opens, the central focus of hope and anxiety rests, as ever, on the relationship between East and West and, within that strategic context, on the prospects for an arms control agreement between the superpowers. These negotiations will be a critical test of the intentions and the strategy of Mr Mikhail Gorbachev, as well as of the coherence of the Reagan Administration, but they will also place an unfamiliar burden on the Nato allies in Europe.

The prospects are ambiguous. It seems fairly clear that, after five years of frost and mutual recrimination, Mr Mikhail Gorbachev wants to establish a new and better relationship with the US. Many factors push him in this direction. Externally, the Soviet Union has gained nothing from its adventures in the Third World in the 1970s and the collapse of detente. Domestically, the top priority (often proclaimed and as often deferred) must be economic reform but the possibilities of reform are severely circumscribed by East-West antagonism, by the consequent restrictions on East-West trade and by the dangerous prospect that a new arms race could impose an even heavier drain on Russia's stretched resources.

## Basic strategy

There is much less clarity about the Reagan Administration's basic strategy towards the Soviet Union. No doubt the President personally desires a better relationship with Moscow, and he has made much of the value of last November's summit meeting in Geneva, but his Administration is still deeply divided not only on the desirability and negotiability of a major arms control agreement but also on whether such an agreement would, by itself, be a solid basis for an improved East-West relationship. In particular, and despite the softening of the public rhetoric, it still evinces a strong conviction that the Soviet Union is not only the source of much of the trouble in the world but is also in some sense an illegitimate power.

Such sentiments are understandable but scarcely useful. The Soviet Union does not practice the liberal, democratic values which confer legitimacy in the West and its conquest of its East European empire remains a permanent source of instability and potential danger. Moreover, there is no question that its expansionism and its military might make the Soviet Union the most serious threat to western security.

Nevertheless, emotional anti-Communism constitutes an unreliable basis for a coherent foreign policy and it can only complicate the task of trying to establish a more constructive relationship. Formally, there are clear resemblances between the components of the present Administration's approach and the detente master-minded by Dr Henry Kissinger 15 years ago: nuclear arms control negotiations, conditionally linked to Soviet restraint in the Third World and the alleviation of human rights abuses inside the Soviet bloc. The central difference is not that the Reagan Administration rejects the term "detente" but that its reflex instincts are suspicious of, even hostile to, the possibility of detente.

## Bench-mark target

Just how far Mr Mikhail Gorbachev is prepared to go for the sake of a better East-West relationship can only be a matter of speculation at this stage: Soviet public rhetoric remains entirely vague. If, as seems possible, the new Soviet leadership were more strongly committed to the restoration of some kind of detente than the Reagan Administration, the implications could be far-reaching.

The Soviet Union would be likely, for the first time in 40 years, to take and keep the initiative in the Geneva talks; indeed, this has already started happening. Last year Mr Gorbachev moved quite quickly to establish the new bench-mark target of "50 per cent" cuts in strategic nuclear weapons. Naturally, the details of the Soviet proposals were neither as simple nor as equitable as the slogan, nor does a slogan make an agreement any easier to negotiate. Nevertheless, the Soviet commitment to arms control may be judged by whether that initiative is followed by others.

The second test of Moscow's commitment to the arms control process will be Soviet conduct in the Third World. It would be unrealistic to expect any renunciation of long-standing Soviet ambitions or ideological objectives. It is less unrealistic to suppose that the new leadership might reappraise the usefulness of these ideological objectives from the standpoint of Soviet national interests, narrowly defined. In any case it would be surprising if the Soviet Union were gratuitously to seek opportunities for expansionism in the Third World, at least so long as the arms control negotiations are in progress; that would simply hand extra ammunition to American hawk who are already opposed both to arms control and to reconciliation with the Soviet Union.

In this context, there may be encouragement in hints that Moscow is interested in a political solution to the six-year Afghan war, not so much because a political solution is really available but as a sign of Soviet attitudes.

## European responsibility

An arms control negotiation in which the Russians took the lead would place on them more of the burden of seeking a deal which is negotiable and it should improve the chances of an agreement which is ratifiable by the US Senate. The disadvantage is that if it is clearly perceived that the Russians want an agreement more than the Americans, the hard-liners in Washington may find it easier to keep raising the price out of range.

If this is the configuration, it will place a heavier responsibility on America's European allies than they have borne in previous arms control negotiations. So far they have given consistent public support to the US negotiating posture, as well as to the research aspects of the Strategic Defence Initiative. Conversely, they have withheld support for the strategic implications of SDI and they have declined to identify too closely with the details of the US position. The British Government has refused publicly to endorse the US claim that the Krasnoyarsk radar violates the 1972 Anti-Ballistic Missile Treaty for fear of strengthening the hand of the US hawks.

As the negotiations progress, the Europeans will scarcely be able to avoid exerting their weight in the scales; even if they do not do so as a body, they will certainly need to co-ordinate their views. For the time being there is no dilemma since the Geneva talks are only just getting under way. President Mitterrand will not be able to elude the question when he visits Moscow and the European allies as a whole will find it more difficult to give blanket endorsement to the US position if the Reagan-Gorbachev summit in Washington produces as little as their meeting in Geneva.

IF ONLY the world were a single country, economic policymakers might have an excuse for quiet self-satisfaction today. After three years of recovery, the world economy seems set for another year of steady, if unimpressive, growth. Moreover, as last month's OECD Economic Outlook noted, the present global recovery has already lasted twice as long as the post-war average cyclical upswing, with no signs of capacity constraints, inflationary pressures or shortages of raw materials or fuels. Hopeful whippers are sometimes even heard about a return to the golden age of non-inflationary growth which ended in the early 1970s.

Admittedly, this recovery has lacked in strength what it has made up in endurance. In fact, if the world economy were really transported back into the golden age of the 1960s, we would today be mourning of a new recession, not celebrating a recovery at all. Growth for the industrialised countries in the continuing "recovery" of 1986 is likely to be slower, at 2½ per cent, on the OECD's forecasts, than it was in 1970, the worst year of "recession" in the era of fixed exchange rates before the oil crisis.

Nonetheless, by the unexacting standards which Western politicians have set themselves—and apparently persuaded their electorates to accept—economic conditions seem satisfactory enough.

Inflation should decline this year to 4.5 per cent—its lowest level since 1968—according to the OECD's forecasts. Oil and commodity prices have fallen sharply with nowhere to go but downwards. A massive redistribution of income in favour of the industrialised countries has been achieved as a result, not only from Opec but also from the producers of raw materials and simple manufactures in the Third World.

Few Western politicians, or even businessmen, may understand the precise definition of "terms of trade", but the collapse in the Third World's raw materials prices relative to the First World's prices for sophisticated equipment and financial services (above all interest payments made on Third World loans) has been a major factor behind the sense of well-being reflected in opinion polls, consumer confidence surveys and stockmarkets indices throughout the industrialised world.

Meanwhile, worldwide capital investment, which in 1984 recorded its fastest annual growth rate since 1960, should continue to expand at over 4 per cent in 1986—nearly four times as fast as in the 1970s period. Even in Britain, where returned, in relation to the OECD's total income, to levels last seen in the 1960s, thanks largely to the lower growth of wages, but partly also because of improving terms of trade with the Third World.

Unemployment, of course, remains uncomfortably high; but even this dark cloud looks rather less ominous from a global perspective. For the OECD as a whole, the unemploy-

ment rate has now stabilised at 8½ per cent, just 3 percentage points above its 1974-79 level. These 3 percentage points represent some 11m people who would today expect jobs if the economic assumptions of the mid-1970s were restored. But almost all the rise in unemployment has taken place in Europe. And the Germans, whose policies at present dominate the whole of Europe, seem to find sufficient consolation in the fable of the tortoise and the hare.

There may be little evidence that the European tortoise will ever catch up with the American hare in terms of total output or employment, as long as present policies continue. But the Germans seem to take particular pride in their slow-but-steady approach to economic growth, and with every year that passes, European societies are becoming more insured to unemployment.

Cuts in working hours, unproductive make-work projects and plain idleness, particularly among the young, have been accepted as inevitabilities throughout Europe, even in Germany. And despite reductions in social benefits, less and less appropriation attaches to living off the state, in countries where every family or group of friends is touched by unemployment in one way or other.

Taking the industrialised world as a whole, then, there seems no reason to expect a break with recent modest economic trends.

The world, however, is not a single unit. It is a set of powerful nations, with the potential to disrupt the international trading and financial systems in a variety of different ways. And in the late-1980s, the unco-ordinated financial, trading and fiscal actions of the leading industrial countries could create every bit as much havoc in the world economy as the trade unions and oil sheikhs who dominated the economic demography of the last decade.

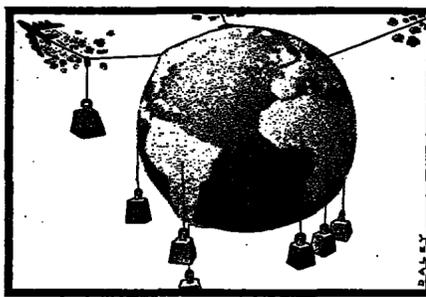
There are three great international economic subsectors under examination: the US economy and its international financial system—which will have to be rectified somehow in the years ahead.

All are encapsulated in a familiar figure: the US current account deficit. The OECD expects it to rise to \$148bn this year. But the common belief that these deficits are essentially America's problem is the most dangerous illusion which obscures the world economy today.

## FORECASTS 1986

# The modest but perilous recovery continues

The world economy resembles an aircraft flying at minimum speed — theory shows it can stay aloft, but in practice the slightest shock could send it crashing down



THE WORLD ECONOMY  
By Anatole Kaletsky

The malady affects the whole of the world economy and the trade surpluses of Japan, Germany, or Brazil, projected at \$65bn, \$40bn and \$12bn respectively, are as much its symptoms as the US deficit.

These figures imply that millions of the jobs created in Osaka, Düsseldorf or São Paulo are really "made in America". They imply that the US economy is spending 3.5 per cent of GNP more than it earns, but also that Japan and Germany are creating deflationary pressure on their own and the world's economies equivalent to 2.7 and 2.8 per cent of their GNP.

And they mean that Japanese and other foreign investors are accumulating claims on the US economy at a rate of nearly \$150bn a year—claims which Americans will have to service by foregoing their own consumption and investment for the indefinite future.

In a single country, there might be nothing particularly worrying about such imbalances. Either they would automatically correct themselves or they would never come about in the first place.

If Japan and America were one country, it might not matter too much whether jobs shifted from one region to another—eventually the workers would move to where the jobs were. If they had a single government,

then its tax cuts and public spending would stimulate consumption in the Japanese, German, or Brazilian, part of the federation. If one local authority tried to borrow continuously at a rate much higher than others, it would either be stopped by central government, as in Liverpool today, or it would lose its creditworthiness, as in New York 10 years ago. If it did manage to go on borrowing, it would have no way of repaying on its claims later by pleading sovereign immunity or letting its currency collapse.

But America, Japan, Europe and the debtor countries of the Third World do not have a single government or a common currency. This is why the threat of international crises—protectionism, Third World debt and currency mismanagement—will continue to rumble beneath the seemingly steady surface of the world economic recovery, as long as the present imbalances of trade, financial flows and fiscal policies persist.

There is no difficulty in theory in prescribing policies to avoid international disasters: a fiscal tightening in the US would be accompanied by a relaxation in Japan and Europe. Separately, but almost as importantly, Third World countries would be allowed to follow more stimulative policies, sup-

ported by flows of commercial and official funds sufficient at least to offset the huge resource transfers which are now taking place from the poor to the rich countries of the world.

These are essentially the objectives of the two initiatives launched in the past few months by James Baker, the US Treasury Secretary. So far, however, both their reception by America and their reception by the rest of the world have been half-hearted.

On debt, the problems arise mainly from ideology and institutional caution. It is impossible politically to diminish the role of the IMF in the design of Third World adjustment programmes. But it will also be difficult to push the IMF away from the innate deflationary bias round which its programmes have always been built. This could lead to serious financial disruptions in the years ahead as debtor seek to break free from the IMF's restraints. Like the debt crisis in general, the fate of the Baker debt plan will depend not so much on the IMF or the debtors' actions, as on the success of economic policies in the industrialised world.

It is the Group of Five's attempt to shift the balance between America and the other major economies which could hold out hope of marked improvement in world economic performance in the second half of the 1980s. However, a reduction in the value of the dollar can only promote a limited part of the international rebalancing which is now necessary.

Even at the dollar's level today, the US current account deficit will continue to grow for several years and America's foreign debt will accumulate to around \$1,000bn by the end of the decade. According to a recent study by Mr Stephen Marris of the Institute for International Economics, it would take a further devaluation of 25 to 30 per cent to restore the US current account to balance, in the absence of expansionary policies in Japan and Europe. Even then, the US net external debt would have to rise to almost \$500bn before it levelled off—and the anxieties of the foreigners who will have to accumulate this mountain of depreciated dollars will continue to overshadow the world economy for years to come.

At present, neither Germany nor Japan appear to take such arguments seriously. It is up to the Americans to put their own house in order: this is the

sanctioned view from Bonn and it is shared, willy nilly by other European governments, which are tied to Germany's policies through the European Monetary System.

The US current account should be restored to balance through a tightening of US fiscal policy, a decline in interest rates and a fall in the dollar, not by an "artificial" expansion of demand in the rest of the world.

In the end, Japan will probably be forced to yield to US pressure to cut drastically its surplus on the current account. It could do this not only by boosting its budget deficits but also by shifting its fiscal and financial structure towards the encouragement of domestic investment and borrowing, rather than savings.

Germany's resistance to Mr Baker's demands may prove more stubborn. The German government's confidence has been greatly reinforced in recent months by a strong acceleration of investment and consumer spending. Although the OECD has described the 6 per cent annual growth rate of final domestic demand in the second half of 1985 as a "largely technical" response to the 2.5 per cent fall in the first half, Bonn sees it as final confirmation of its long-standing economic faith—that the only "stimulus" required to keep the German economy growing ahead are low government borrowing, low interest rates and low inflation.

If the Germans are right, then another year or two of slow but steady growth could really be in prospect for the world economy, as predicted by the OECD, the IMF and almost every other economic forecasting institution.

But what if they are wrong? What if demand in Germany fails to accelerate from 1½ per cent in 1985 to 3 per cent this year, as predicted by the OECD model? Growth in the rest of Europe will then continue to be restrained by its desire to keep abreast of the Deutsche mark. Either the US current account will fail to narrow, or a reduction will have to be achieved by a collapse in the dollar to the DM 1.6 level suggested by Mr Marris. This in turn could precipitate a new recession in Europe's export-dependent economies, send the Third World into a tailspin and possibly usher in a new protectionist era.

Such sudden shocks are not, by their nature, susceptible to economic modelling of the kind which is churning out the broadly satisfactory projections for the coming year—and it is quite probable that the modellers, along with the German authorities, will prove right analytically, or just plain lucky.

If they are proved wrong, however, it may be too late to avert disaster. As a leading Wall Street analyst has put it, the world economy is like an aircraft flying at minimum speed— aerodynamic theory shows that it can stay aloft, but in practice, the slightest shock could send it crashing down.

## Fin de siècle

Little by little, film distribution in the UK is spooling disintegrated to a single outfit. Twentieth Century Fox is about to close its London office, leaving Walt Disney as the only US major still with its own distribution outlet in Britain.

Once they were all here, but with Hollywood making fewer, if more expensive, "blockbusters", there is less for sales staff to handle. Rank continues to be the going for many of the UK's native film-makers. MGM, Universal and Paramount, though, are handled by United Artists, under the umbrella of United International Pictures, while Columbia and EMI are marketed by Warner Brothers.

Fox already has an association of sorts with United. It shares the same building in Soho Square. Whether the creators of Mickey Mouse will take over Fox's UK distribution or whether a new deal will be struck with another rival is now being decided in Hollywood. The question is an important one. Cinema audiences in Britain are on the rise again after a decade when, while in the US, unaccountably, the punters have started falling away. Moreover, independents are again fighting it out for important pictures with the formerly unbreakable chains. The projection of projection is once more a worthwhile game to play.

## Highland fling

John Packer has plenty of nerve. Treading where no other Englishman would dare, he has produced a tartan to set beside the colours of the Gordons, McGregors and Camerons—and he is successfully selling a range of clothes in it to the Japanese. Packer is chief executive of Reid and Taylor, a mill that nestles in the little town of Langholm, just over the Scottish border. "There, we pro-

## Men and Matters

duce quite the best worsted cloth in the world," he says. (He is not given to modest understatement.) But it's no use producing the best cloth—some of the suits made from our material cost over £1,000 each in Japan—unless you can market it properly. That means making a range of garments and accessories from it.

Packer's tartan—dark tones of navy blue and bottle green, subtly overcast in Scottish gum colours of garnet and Cairngorm—has been approved by the august Tartan Society, which registered it as the genuine thing, for the heirs of Bannockburn and Burns. You can get rigged out in it now from top to toe, hat to slippers, in London as well as Tokyo, and Packer intends shortly to try to sell his Highland look in the Netherlands and West Germany.

## Space race

Over the next few months, we shall be hearing a lot about Sun Ldr Nigel Wood, the quiet, self-effacing RAF test pilot who is due to become Britain's first astronaut in June. Wood is to be injected into the cosmos on board a space shuttle, along with a military satellite that the US is kindly putting into space on Britain's behalf. But wait. Creeping up on the blind side is the "unofficial" astronaut candidate, John Paddy, a fluid-physics specialist employed in the UK research laboratories of Kodak, the US camera giant. Paddy has planned several experiments to be taken aboard SpaceLab, a US-operated module for materials-processing operations in the heavens. The space enthusiast has so impressed his employer that Kodak, keen to explore new



"Bit of a business holiday, really — played that Trivial Pursuits game all the time"

possibilities, has suggested Paddy might like to take a trip into space himself to oversee one of his experiments. Tentative discussions are taking place about when Paddy might leave the Earth as a paying guest on a space shuttle. There are precedents for this. Charlie Walker, a McDonnell Douglas scientist, has already gone into orbit three times to conduct low-gravity research work for his employer.

If Kodak gets a move on, Paddy could pip Wood to the post to become the first UK spacefarer. That would not go down too well in UK Government circles. Paddy, on several occasions, has criticised Britain's organisation of its space activities. Paddy's age might be a snag. He is 58, the same age as the oldest space traveller, US astronaut Karl Henize, who made his first trip a few months ago.

## Watch word

Readers seem unusually shy about suggesting a title for the so far unnamed City watchdog that is being created by the Financial Services Bill. Perhaps too much effort has been expended in the last few days on solving all those other seasonal puzzles and quizzes.

A bottle of champagne, then, for the most fitting title for the merger of Securities and Investments Board and the Marketing of Investments Board. Dr Stephen Castell kicks off the competition with "The Institute for Regulation of Investment and Securities in the City".

That may seem a bit of a mouthful but Castell says the acronym "IRIS" should serve to remind all those involved with its operation that, whilst properly and comprehensively promoting the cause of probity in the City, it must not totally kill off the funding of risk by being over-zealous in monitoring the risking of funds.

## Men only

Male chauvinism is alive and well—in some parts of the Diplomatic Service at least. A colleague recently in a French-speaking West African country, called at the British Embassy, over the gin and tonic and fried plantain, he asked the ambassador how many Britons lived there. "Around 300," he replied. "No, ambassador, it's closer to 600," an aide interjected. "Well, if you include the women and children, I suppose that's true," Her Britannic Majesty's representative allowed.

## Fast and loose

One of the questions in a general knowledge test at a Sussex school was: "Complete the saying, 'Marry in haste, and...'" Repeat at leisure, wrote one 15-year-old girl.

Observer

**EMPRESA DE ACUEDUCTO Y ALCANTARILLADO DE BOGOTÁ, D.E., COLOMBIA S.A.**  
 (BOGOTÁ'S WATER AND SEWERAGE ENTERPRISE)

INTERNATIONAL COMPETITIVE BIDDING NO. OP-IV-01-A  
 BOGOTÁ'S IV PROJECT  
 MAIN DISTRIBUTION NETWORK PROJECT

Supply of equipment pipes, valves and accessories for the main distribution lines.

OBJECT  
 EMPRESA DE ACUEDUCTO Y ALCANTARILLADO DE BOGOTÁ, D.E., COLOMBIA S.A. (BOGOTÁ'S WATER AND SEWERAGE ENTERPRISE), seeks for manufacturers and suppliers of pipes, valves, pumping equipment, accessories and metallic sheet piles, proposals for supplying these elements.

The bidders could present proposals for the complete supply or for one or more of the following groups:

GROUP A - Pumping equipment (6 complete pumping equipment between 500 and 2200 H.P.)  
 GROUP B - Steel pipes and accessories (27,300 mts. of high pressure pipe with diameters between 42" and 72")  
 GROUP C - Steel, iron or concrete pipes and accessories (26,000 mts. with diameters between 16" and 60")  
 GROUP D - Valves and Control structures of tanks (20 butterfly valves with diameters between 800 and 1000mm, 11 valves for pressure and water control, 3 butterfly valves with diameters of 72" and others)  
 GROUP E - Metallic sheet piles and plant equipment (300 sheet piles of 12 mts, 300 sheet piles of 8 mts. and plant equipment).

PARTICIPANTS  
 Eligible to participate, independent or in joint-venture, will be firms that can offer supplying and financing for the acquisition of requested goods. Those firms interested shall be registered in the suppliers Register of the Enterprise, before the bidding's opening date.

OPENING OF THE BIDDING - 13th January 1986 at 9:00 a.m. local time.

BIDDING DOCUMENTS  
 The bidding documents will be available for consulting and can be acquired at Enterprise, office 407, starting on 13th January 1986. The cost of the documents will be \$500,000 in US dollars.

APPROXIMATE VALUE OF THE REQUESTED GOODS - US\$4.0 MILLION  
 CLOSING OF THE BIDDING - 14th of March 1986 at 10:00 a.m. local time.

FINANCING  
 The payment(s) related to the contract(s) of this bidding will come from financing offered by the bidders and Enterprise resources.

IMPORTANT  
 IT'S NECESSARY FOR INTERESTED PERSONS TO BE REGISTERED BEFORE 13th JANUARY OF 1986.

FURTHER INFORMATION CAN BE REQUESTED TO TELEEX 43411 CO. POSTAL ADDRESS Calle 22C No 40-89 Bogotá, Colombia, South America.

FORECASTS 1986

A dull year—but welcome all the same

THE FORECASTING consensus (which some joined rather later than others) is that the economy will grow by 2 1/2 per cent or more in 1986...



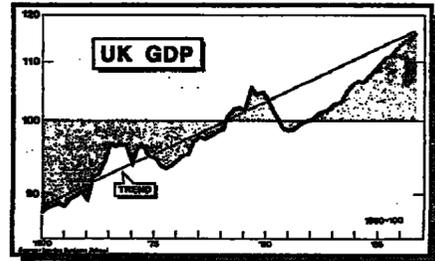
THE BRITISH ECONOMY By Alan Budd

Anyone can play the numbers game but both 1979 and 1981 are misleading as starting points. A possible compromise is shown in the chart. It shows GDP since 1970 plotted against the trend growth of the 1970s...

seem to have settled fairly close to their previous level and there seems no cause to change the short-term forecasts for output and inflation significantly.

This will be the year of the consumer, with spending forecast to rise by more than 4 per cent

Investment was encouraged by high liquidity and the phasing out of capital allowances. Exports were boosted by the ending of the miners' strike...



ECONOMIC PROSPECTS FOR 1986

Table with 4 columns: 1985, 1986, ON \$26 per barrel, ON \$20 per barrel. Rows include Gross Domestic Product, Consumers' expenditure, Retail price inflation, and Unemployment.

The Treasury is rather more optimistic than the LES about investment this year. In the Autumn Statement it argued that the recovery in profits, the buoyancy of the stock market...

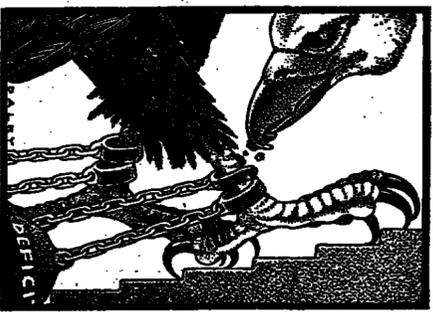
Exports are unlikely to grow rapidly this year. The world economy will be moving ahead steadily rather than dramatically...

partners, and a stable exchange rate should help bring us into line with them. There is very little risk of a resurgence of inflation in the rest of the world...

Another key question of policy concerns the role of monetary indicators. Sterling M3 is in disgrace for reasons that are fairly easy to understand...

Why Gramm-Rudman will force a budget compromise

AS THE US recovery completes its third year, there are signs that the expansion will continue with only modest inflation for most of another year.



THE US ECONOMY By Martin Feldstein

Although three years have been the average length of post-war US business cycle expansions, the current upturn shows none of the traditional indicators that a new recession is about to begin.

The most likely outcome for the year ahead will be continued economic expansion with only a modest increase in inflation.

matic cuts so unpalatable that the President and Congress will want to reach a compromise that averts the automatic cuts.

Consider what this would mean for the 1987 budget. If no agreement is reached before next autumn, the automatic sequestering will reduce defence outlays by about \$25bn...

Instead of the currently projected 3 per cent real increase in defence spending, real defence outlays would fall by 5 per cent.

The threat of such unattractive spending cuts will make the President and Congress work hard in the coming months to find a compromise that will achieve the \$144bn deficit target without such drastic cuts in defence and non-defence programmes.

While it will be a good year for the growth of output and for inflation, it is difficult to be optimistic about unemployment.

The President will complain that the final budget package is inferior to the one that he proposed at the start of the year...

Similarly, the Democratic congressional leadership will complain about the size of the cuts in social spending programmes and perhaps about the form of the tax increase.

A budget success in 1986 would be only the first step towards eventually bringing the budget back into balance.

While this is true, it misses the basic point of the Gramm-Rudman plan: to make the automatic...

After real GNP growth of only about 2 1/2 per cent in 1985, the economy is now likely to speed up slightly to real growth in the 3 to 4 per cent range.

But the most important reason for increased expansion in 1986 is that the dollar has come down dramatically during the past 10 months.

Even a flattening of the trade deficit would be a major net deficit for US economic growth.

There are, of course, significant risks in this favourable economic outlook. The decline in the budget deficit from 5.5 per cent of GNP in 1985 to 5 per cent of GNP or less in 1986 will reduce the demand...

But no one ever said that it would be easy to unwind the double digit inflation of the late 1970s or the mammoth deficits of the early 1980s.

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# FINANCIAL TIMES

Thursday January 2 1986

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Bridget Bloom and Lionel Barber examine the escalating battle over a UK defence contractor

## Philosophies shape Westland tussle

THE BATTLE over the future of Westland, the British helicopter maker, which a few weeks ago was still principally a financial crisis at a small West of England defence contractor, is rapidly assuming the proportions not only of a personal clash between senior rivals but of a political philosophical one.

The differences centre on two key issues: relations between the US and Europe in defence procurement policy; and the feasibility and/or desirability of Britain's operating a "buy European" procurement policy.

Specifically at issue between the two ministers is the degree to which the collaborative production of defence equipment within Europe should be an overriding aim of British policy. Mr Heseltine argues that it should be, principally because without such collaboration, Europe's defence industries are already - or soon will be - too weak to withstand US competition. Such collaboration has a political as well as an industrial and defence aim, Mr Heseltine argues, for a Europe that produces its defence equipment more efficiently will be a stronger and more useful member of the Nato alliance.

Mr Heseltine favours a European solution for Westland against that background. He appears to believe that the deal with Sikorsky, the subsidiary of the US conglomerate United Technologies, would end in the US company's financial control of Westland as well as in the British

company's loss of technological expertise and design capability.

In the trade-offs inevitable in such a deal, its opponents argue, Westland is the weaker partner, and while it would, for example, make the airframes for the Sikorsky Black Hawk, neither it nor the rest of British industry could expect to supply the more sophisticated avionics, navigation or even weapons systems, contracts for which would go to the US.

Defence Ministry officials argue that the proposed European solution for Westland would enable the whole European helicopter industry to gain strength - with which it could then, if it wished, negotiate deals on future production with the US on a Nato-wide basis.

It is argued that the European proposals, by harmonising the helicopter requirements for four nations, would provide for Europe the long production runs already achieved by the US. It is said that the political agreements backing the proposals - which would limit the four countries to buying only helicopters designed and built in Europe - would guarantee orders of at least 500-600 helicopters, far more than could be achieved under the Sikorsky deal.

Supporters of that "buy European" policy deny that it conflicts with the policy of competition that Mr Heseltine has also espoused in his three years as Defence Secretary. They answer that it is unrealistic to expect Europe to open its markets freely to US competition but



Mr Heseltine: 'absurd to discriminate'

maintain that much work on the new helicopters would be put out to competition at sub-contractor level, as had been done with the transitional Tornados aircraft.

As evidence of the "rightness" of Mr Heseltine's case, much is made by his supporters of last summer's agreement between four European nations to build a new European fighter aircraft for the 1990s.

They cite the extreme interest shown in the new Eurofighter recently by the Pentagon, which has

offered its co-operation on the project. Such co-operation, they argue, can now be negotiated from a position of strength.

Mr Leon Brittan, Trade and Industry Secretary, while denying that he personally favours either solution, is sceptical about the industrial logic behind the European offer. He argues that it is in essence protectionist and anti-American, and runs contrary to government policy of introducing more competition in defence contracting.

The Trade and Industry Department (DTI) is also wary of any attempt to polarise industrial policy by suggesting that Britain must choose between the US or Europe on collaborative projects. It is argued, for example, that Rolls-Royce has successfully formed joint ventures with a variety of international partners.

Mr Brittan also argues that to discriminate against Westland, because it has a minority American shareholder is absurd since many US-owned or partly-owned companies based in Britain are involved in European defence collaboration. For example, Westland's own technologies subsidiary, Normalair-Garrett, jointly controlled by the US Garrett Corporation, was allowed to supply parts for the Tornados.

Mr Brittan therefore believes the MoD should resist the threat made by the Europeans to exclude Westland from future joint collaboration on helicopter projects. He views any attempt to "blackball" Westland

because of its proposed link-up with Sikorsky as unjustified and possibly dangerous.

Mr Brittan is apparently concerned that any such blackballing of Westland might be interpreted by the US as a hostile act inviting retaliation. The British Government is already under pressure from the US Government over its participation in Airbus Industrie, the joint European aircraft consortium. The US has told the DTI that Airbus is unfairly subsidised by European governments and has raised the threat of action under the General Agreement on Tariffs and Trade.

On more practical points, the DTI is sceptical about the merit of the European offer since much of the work-sharing and export arrangements for future joint projects - such as the NH90 helicopter - have still to be worked out by the various industrial partners in Europe.

By contrast, Mr Brittan believes the Sikorsky/Fiat proposal offers a much-needed strong partnership for Westland, which is considered too small to survive on its own. Equally, the licence to develop, manufacture and sell the Black Hawk medium-weight helicopter is seen as giving the Sikorsky/Fiat offer a decisive advantage.

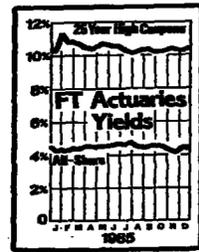
Sikorsky is expected to revise and improve its offer for Westland. Members of senior management have been arriving in London over the New Year holiday as preparations continue.

## THE LEX COLUMN

### Crossed fingers in the City

Bull markets do not last for ever and it is always possible that equity prices will be travelling in the same direction as commission rates throughout 1986. But it is not just the student of the form-book who will be betting against a sharp drop in the equity market. With the UK set to enjoy another year of low inflation and respectable growth, the rise in earnings and dividends should be sufficient to validate the market's present rating.

No one doubts that the UK will once again show an increase in real output, the only question being whether growth will be nearer 2 per cent or 4 per cent. With an election looming in 1987, the Government can be counted upon to deliver tax cuts, perhaps of around £2bn, in the March budget. A policy of fiscal stimulus could admittedly be constrained by a further fall in the sterling price of oil, although the scope for public-sector asset sales is much greater this year than in 1985. So if BP fails to provide its anticipated tax revenue, the Treasury can sell BP shares instead.



stores and food retailers, it is the growth in domestic consumer spending which should again provide the biggest boost to corporate profits during 1986.

The market appears to be discounting pre-tax profits growth of around 12 per cent from the FT Industrial Group during 1986. That would represent a modest acceleration over last year, when profits growth may only just have crept into double figures, and a marginal fall in tax rates should ensure that the improvement is greater still at the distributable level. The financial sector, led by the composite insurance majors, could produce earnings growth of up to a third, with the oil companies again lagging the rest of the market.

Corporate cash flow should be strong enough to permit a rise in dividends at least in line with earnings, leaving the London equity market on a prospective yield of just under 5 per cent and a multiple of around 11 times likely 1986 earnings. Last year the market kicked off on a comparable rating and achieved capital growth of 16 per cent. In 1986 that may be too much to ask for. Of the supporting factors that helped to propel equity prices higher last year - an extraordinary level of takeover activity, modest government sales of assets and feeble competition from gilt-edged - none looks exactly dependable this time round.

Even if takeover activity were to continue at the level seen in 1985, it would be unlikely to provide a comparable boost to equity prices. While this time last year the market would have been shocked to learn that half a dozen UK companies valued at a billion pounds or more were vulnerable to a hostile

#### Monetary caution

In order to reconcile this fiscal inflation with a year-end inflation target of under 4 per cent, the Chancellor of the Exchequer will be compelled to maintain a cautious monetary line. While a modest reduction in base rates may be on the cards early in the year, the defence of sterling is likely to remain a central policy objective so long as rises in unit labour costs are threatening the inflation target. Real short-term interest rates may therefore remain high in order to contain the growth of sterling real material costs.

This time last year, as sterling nudged towards parity with the dollar, it was anyone's guess how the pound would perform. Twelve months later, there is a broad consensus that sterling should show further appreciation against the dollar - oil prices permitting - and a modest decline against the yen and the EMS currencies, for all of which the UK will be truly thankful.

On the assumption that the OECD countries achieve some recovery in growth during 1986, with the US and Japan leading the pack, the UK corporate sector should report a real increase in export and overseas earnings. But, to judge from the premium rating which the equity market still attaches to

takeover, it would by now take a bid for Unilever to create a real surprise. The obvious bid candidates already reflect a significant premium in their share prices and the argument that size is no defence has been fully digested.

The OFT's referral of Elders' offer for Allied-Lyons may also have turned the tide against leveraged deals. It would not be surprising to see a higher paper element in takeovers this year, releasing less cash to the market, and an extension of the trend towards agreed mergers in which no material bid premium is offered.

The equity market will in any event be faced with a much higher level of asset sales. In his Autumn statement, the Chancellor announced that he would be seeking £47bn from privatisation programmes in 1986-87 and, if the PSBR is to be held down to the forecast figure of £7bn, asset sales may need to be higher still. With the private sector also making demands on the market - Wellcome heads the list - institutions may need to allocate a higher proportion of new cash flow to equities.

#### Gilt sales

The gilt-edged market, by contrast, should not be heavily tapped. The Government's shift towards equity finance, designed to create the illusion of a low PSBR, and the abandonment of over-funding as an instrument of monetary control should mean that the UK non-bank private sector will be required to purchase only around £3bn of gilts in the next financial year, broadly the same picture as in 1985-86.

Gilt-edged are hardly looking expensive in relation to equities - the yield gap is now greater than the anticipated level of inflation this year even after tax - and there must be some prospect of single-digit yields by the summer.

By the autumn, however, both fixed-interest and equity markets could be under pressure. The Federal Reserve should by then have seen its loose credit policies reflected in higher GNP growth, while the UK markets will be turning their attention to the electoral outlook. Rising dollar interest rates and the prospect of a Conservative defeat at the polls would ensure that on October 27 the markets went off with a very big bang indeed.

## Plessey turns to US courts in battle to thwart GEC bid

BY CHARLES BATCHELOR IN LONDON

THE TAKEOVER battle between the rival UK electronics giants, General Electric Company and Plessey, took a surprising turn late on New Year's Eve when Plessey announced it had enlisted the US courts in its fight against GEC's unwelcome £1.16bn (\$1.7bn) bid.

Plessey's complaints centre on whether GEC has made a tender offer under US law to the holders of Plessey dollar shares, and whether it has made proper disclosure of material facts to those shareholders.

Plessey denied that its recourse to the US legal system was intended to frustrate the GEC bid, saying it was only intended to protect the interests of its American shareholders.

But if GEC is forced to fight its case through the US courts, it will have to divert some of its attention from the main thrust of its takeover campaign in Britain.

This development highlights the growing problem that UK companies face in drawing up documents relating to bids and new issues. The internationalisation of share trading is forcing them to take greater account of the detailed regulations

governing other stock markets, particularly those in the US.

GEC warned that Plessey's US legal challenge might jeopardise the entire bid and harm the vast majority of Plessey shareholders in the interests of a small minority. Plessey's US dollar shares account for 1.6 per cent of its total equity.

Plessey has made an offer "deliberately and carefully" not made an offer for the dollar shares.

Plessey announced that it had lodged a complaint with the Delaware district court on Monday alleging that, while GEC denied having made an offer to the holders of Plessey's dollar shares, in effect its offer had been given publicity in the US.

GEC has until January 8 to file its evidence ahead of a hearing set for January 10.

Since the bid had been known to Plessey's American shareholders, GEC should be required to make available all the detailed information required by the US Exchange Act, Plessey argued. That would allow the US shareholders to take an informed decision on whether to accept or reject the GEC offer.

Mr Warren Sinsheimer, Plessey's

American deputy chief executive, said: "We are not doing this to frustrate the bid. We want our US shareholders to get the information they are entitled to under US law."

Plessey is also claiming that the GEC offer to US shareholders is unlawful since the GEC shares convertible loan stock being offered for Plessey's shares are not registered in the US under the country's Securities Act.

Plessey's argument hinges on a lengthy paragraph in an appendix to GEC's 32-page offer document. This warns non-UK shareholders that they must take account of local legislation in deciding their response to the bid.

"In particular the offer is not being made directly or indirectly in the USA," the GEC offer said. The offer is, however, open to shareholders who convert Plessey dollar shares into the more common 25p British registered shares.

Plessey is unusual among UK companies in having dollar shares with a listing on the New York Stock Exchange. They arose from the acquisition for \$140m in 1970 of Alloys Unlimited, a manufacturer of semiconductor materials.

## Lawson optimistic on UK economic recovery

Continued from Page 1

rent account has remained in substantial surplus for six years running. Exports have grown particularly fast over the past two years and are unlikely to grow as fast this year, but a substantial current account surplus is still in prospect - the latest forecast puts it at £4bn.

As for 1987, what will sustain growth is sound money and free enterprise - a fiscal and monetary framework which will continue to reduce inflation and leave room for the private sector to expand. I would turn the question round and ask: "What will stop the economy from growing?" Before 1981, some said the recovery could not happen. Since 1981, they have regularly said it cannot last. It has lasted.

What prospect do you see for a significant fall in the real level of short-term interest rates this year?

I don't know. I would hope to see nominal rates come down somewhat as inflation comes down. Whether they will fall enough to bring about a reduction in real rates depends on a number of factors, external as well as domestic. Externally, progress in reducing the US budget deficit will be crucial. At home, earnings will be critical. The faster they go up, the higher interest rates have to be to keep monetary conditions tight enough to stop excessive pay rises from feeding through into prices. One thing I will not do - as I think is now widely recognised - is reduce interest rates prematurely and thus put at risk our achievements and prospects on inflation.

Despite the rising unemployment rate, the consumer and industry outlook is still sunny. Can you see a stable fall, perhaps to well below three million, over the next two years?

No Government ever forecasts unemployment, as you know, but the signs are more encouraging than they have been. The numbers in work have been rising strongly - over 600,000 more people have jobs than a couple of years ago. That is a better performance than in the rest of the European Community put together. The numbers of new people looking for work should rise less fast in the future than in the immediate past. Unemployment seems at long last to have stopped rising. And this is before we have seen much of the benefit of the changes in my last budget. What happens next will depend partly on what happens to pay. The larger the average size of pay increases employers agree to, the more people will cost to employ, and the fewer of them will find jobs.

You have sought to lower expectations about the size of possible tax cuts in the wake of falling oil prices. Could it be that this year's tax cuts will come in the form of lower petrol and fuel prices?

Certainly, if the sterling price of oil falls, the consumer and industry both gain and the Exchequer loses. A fall in the oil price and a cut in taxes have that in common.

With the public sector borrowing requirement now down to a relatively small proportion of GDP and all revenues falling do you see the possibility of a slightly more flexible approach to fiscal policy - particularly in relation to the public sector financial deficit?

You are right that the PSBR is now a lower proportion of national income than for 14 years - lower

even than in 1981-82, when Geoffrey Howe with great courage introduced a tougher budget than anyone expected. This is true even if you add to the PSBR the proceeds of privatisation. And it is true even though, as you say, oil revenues are somewhat lower than expected. As for the future, you will have to wait for the budget - but you can be sure that prudence will continue to be my watchword.

The form of parts of the privatisation programme has been criticised even by supporters of your overall philosophy. How do you answer critics who say that in the case of British Gas, for example, you are simply turning a public monopoly into a private one?

Privatisation has been one of our greatest successes. It has given people a real stake in the future of some of our major businesses. It has increased efficiency, improved the service to consumers and freed the industries concerned from political and bureaucratic interference. I believe the Labour Party's hostility to this will prove as big a mistake as their disdain for letting people buy their own council houses.

So far as gas is concerned, the transmission system is a natural monopoly. But gas already has to compete with other fuels, like oil and electricity. When gas is privatised, it will have to compete for funds on the capital markets. And there will of course be a regulatory framework designed to improve efficiency and protect the consumer from exploitation.

Do you anticipate that the expected fall in the inflation rate this year will be translated into lower pay settlements?

I very much hope that average pay settlements will come down. This is the single most important factor in getting unemployment down. The right settlement in any particular case depends on a variety of factors other than the inflation rate; but the marked fall I expect in inflation means that most wage-setters could accept a much smaller pay rise than last year and still see a significant increase in their real earnings.

Over the medium term on what do you base your confidence that manufacturing industry will revive as oil output declines?

First, manufacturing industry has been reviving for the past four years. Manufacturing output has risen 12 per cent since early 1981, and manufacturing exports last year were by a comfortable margin the highest ever. Second, the run-down of oil production will be much more gradual than was the build-up. We are less than half way through the period of self-sufficiency in oil, and it will be making a significant contribution to our balance of payments well into the next century. Third, the economy is becoming more flexible - better able to adjust to structural changes of this sort.

We have been freeing markets and removing distortions for six years now. It is a long and gradual process, but it is one of the most important things we have done - returning the initiative to their members, getting rid of unnecessary bureaucratic controls and so on. That is what will make the economy stronger - in manufacturing and services alike.

## Problems loom over rescue package for Pan-Electric

BY CHRIS SHERWELL IN SINGAPORE

A RESCUE PLAN for Pan-Electric Industries, the debt-ridden Singapore marine salvage and property company, became technically void yesterday because a key condition remained unfulfilled at midnight on December 31.

Although the company's 37 bank creditors still hope the immediate hurdle can be cleared, another equally serious difficulty has arisen which might also seal the company's fate.

"There is a demand for a S\$8m (\$3.7m) injection of cash from Mr Tan Koon Swan, the Malaysian entrepreneur, by January 7. The demand was made this week by Price Waterhouse, Pan-Electric's court-appointed receivers and managers, under the terms of the same rescue plan.

The plan was finally agreed on December 11 between the banks, the receivers, and Mr Tan, who in-

directly holds 22.6 per cent of Pan-Electric. It followed the unprecedented suspension of the Singapore and Malaysian stock exchanges for three days, when Pan-Electric's troubles threatened to prompt a chain of stockbroker defaults.

Under the plan, Mr Tan was to take on personally, by December 31, Pan-Electric's controversial commitment to purchase S\$140m worth of shares, mainly in his companies. Mr Tan was also to inject up to S\$40m working capital into Pan-Electric, S\$20m of which he had already committed.

In return, the banks agreed to suspend interest and principal repayments on Pan-Electric's debts, estimated to total S\$400m, for three months. Meanwhile, a full financial restructuring would be worked out.

The agreement was rendered technically void on New Year's Eve by the refusal of London stockbro-

kers James Capel to go along with the arrangement to switch Pan-Electric's share purchase commitment to Mr Tan. James Capel is insisting on prior payment by a Malaysian broker firm which has refused to take delivery of shares under another contract.

Despite those developments, Mr Tan apparently does not intend to withdraw from the pact, and the banks are now expected to pursue a second-best option, rather than press for Pan-Electric's liquidation. Under the alternative, Mr Tan might be asked to indemnify the banks over the James Capel-related contract so that they can proceed with the restructuring effort.

The demand for a S\$8m injection into Pan-Electric by next week is another matter, however. Mr Tan is reckoned to be financially extended, and some bankers wonder whether he can respond in time.

## World Weather

Area	Temp	Wind	Pressure	Humidity	Cloud	Visib	Sea
London	10	10	1015	75	100	10	1
Paris	12	12	1015	75	100	10	1
Amsterdam	10	10	1015	75	100	10	1
Brussels	10	10	1015	75	100	10	1
Frankfurt	10	10	1015	75	100	10	1
Munich	10	10	1015	75	100	10	1
Berlin	10	10	1015	75	100	10	1
Stockholm	10	10	1015	75	100	10	1
Copenhagen	10	10	1015	75	100	10	1
Helsinki	10	10	1015	75	100	10	1
Oslo	10	10	1015	75	100	10	1
Warsaw	10	10	1015	75	100	10	1
Budapest	10	10	1015	75	100	10	1
Prague	10	10	1015	75	100	10	1
Vienna	10	10	1015	75	100	10	1
Zurich	10	10	1015	75	100	10	1
Geneva	10	10	1015	75	100	10	1
Madrid	10	10	1015	75	100	10	1
Barcelona	10	10	1015	75	100	10	1
Lisbon	10	10	1015	75	100	10	1
Rome	10	10	1015	75	100	10	1
Naples	10	10	1015	75	100	10	1
Milan	10	10	1015	75	100	10	1
Paris	10	10	1015	75	100	10	1
London	10	10	1015	75	100	10	1

## Nigeria puts ceiling on debt repayments

Continued from Page 1

banks and governments, it implies that the naira is to continue to float down to a more "realistic" level and vague reference is made to creating a "second tier foreign exchange market" which might involve the free sale of limited amounts of hard currency through the commercial banks (no details are given).

Little is done to liberalise imports, however, another key IMF demand.

Petroleum price rises and a new 30 per cent levy on all imports are likely to give inflation a major boost.

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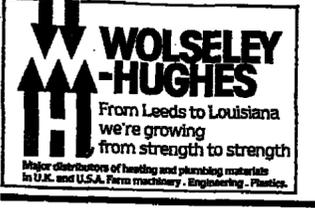
Entering a new market? Trying to get the most out of an old one? Tokai can help. With 40 international offices and more than 1,100 correspondent banks, we give you fast access to a world of information and analysis. Our advice is tempered by over 100 years of experience. And we have the financial resources to put your ideas into action.

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES
Thursday January 2 1986



Setback for German Co-op share flotation

BY JOHN DAVIES IN FRANKFURT
PLANS FOR an early stock market launch of shares in West German Co-op supermarket chain have suffered a setback...

Chase ends its presence in Jordan

BY Tony Walker in Amman
CHASE MANHATTAN Bank of the US has effectively pulled out of Jordan by failing to agree to central bank requirements...

Year-end writedowns by three big US groups

BY OUR FINANCIAL STAFF
THREE BIG US companies have announced substantial year-end writedowns in asset values to reflect depressed conditions in industries ranging from cement to aluminium and oilfield services...

Global Marine plans unit sale

GLOBAL MARINE, the debt-laden US offshore drilling contractor, is soliciting cash offers for its oil and gas subsidiary, Challenger Minerals...

Beatrice profits down sharply

BY OUR FINANCIAL STAFF
NET PROFITS at Beatrice Companies, the US food and consumer products group that is being acquired by Kohlberg, Kravis Roberts for \$6.2bn, fell sharply in the third quarter of 1985...

Union Carbide in assets sale deal

BY OUR FINANCIAL STAFF
UNION CARBIDE, the US chemical group which is battling to defeat a \$5.1bn takeover bid from GAF, has announced its asset sale programme by agreeing to sell property for \$170m and most of its worldwide chromium, tungsten and vanadium businesses for \$63m...

NOTICE OF REDEMPTION TO HOLDERS OF ENSO-GUTZEIT OY
Kuwaiti Dinars 5,000,000
10 per cent. Guaranteed Notes Due 1989
Second Mandatory Redemption Due 15th February, 1986, Of Kuwaiti Dinars 1,000,000

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for December 31.

Table with columns: U.S. DOLLAR STRAIGHTS, Issued, Bid, Offer, Change on day, Yield. Lists various international bonds like Amex 10 1/2, Amex 12 1/2, etc.

US oil groups halt talks

TEXACO and Pennzoil temporarily halted out-of-court talks to settle Pennzoil's \$1.1bn court judgment against Texaco after the companies listed the Texaco oil and gas fields they wish to have included in any settlement...

SECURITY PACIFIC CORPORATION
US\$100,000
Subordinated Floating Rate
Notes due 1992

GUTHOFFUNGSHUTTE OVERSEAS N.V.
US\$2,000,000 7 1/2 per cent. Guaranteed Bonds 1991/88

NOTICE TO BOND HOLDERS
KOHLSCHÜTER PHOTO INDUSTRY CO. LTD.
Notice to bond holders of the 10% Debenture Stock of the company...

LADROKE INDEX
1,133-1,137 (+8)
Based on FT Index
Tel: 01-427 4411

Weekly net asset value
Tokyo Pacific Holdings (Seaboard) N.V.
on 9th December 1985 U.S. \$113.21

AIBD BOND INDICES
WEEKLY EUROBOND GUIDE DECEMBER 20, 1985

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AIBD BOND INDICES
WEEKLY EUROBOND GUIDE DECEMBER 20, 1985

AIBD BOND INDICES
WEEKLY EUROBOND GUIDE DECEMBER 20, 1985

OTHER STRAIGHTS

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists various straight bonds like Barclays Aust 12 1/2, Credit Suisse 12 1/2, etc.

CONVERTIBLE

Table with columns: Conv. Date, Issued, Bid, Offer, Change on day, Yield. Lists convertible bonds like Amex 10 1/2, Amex 12 1/2, etc.

SWISS FRANC STRAIGHTS

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists Swiss Franc bonds like Amex 10 1/2, Amex 12 1/2, etc.

YEN STRAIGHTS

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists Yen bonds like Amex 10 1/2, Amex 12 1/2, etc.

DEUTSCHE MARK STRAIGHTS

Table with columns: Issued, Bid, Offer, Change on day, Yield. Lists Deutsche Mark bonds like Amex 10 1/2, Amex 12 1/2, etc.

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WEEKLY EUROBOND GUIDE DECEMBER 20, 1985

UK COMPANY NEWS

Argyll claims victory in statistics wrangle

BY LIONEL BARBER

MERCHANT BANK advisers to Argyll Group, which has launched a £1.8bn hostile takeover bid for Distillers, the Scotch whisky combine, yesterday said that the Takeover Panel had vindicated its use of statistics which reported a sharp fall in the worldwide sales of DCL's Johnnie Walker brands.

DCL directors last week complained to the Panel over an advertisement published by Samuel Montagu, Charterhouse Japhet and Noble Grossart which said that the volume sales of Johnnie Walker had fallen by almost one-third since 1977.

In a separate advertisement in national newspapers on Monday, DCL published selected Press cuttings, one of which claimed that Argyll was facing "troubles" over its statement

on Johnnie Walker sales. Argyll's advisers said that the Takeover Panel had not requested a withdrawal, nor a correction of the statements previously made.

Argyll's advisers said that the estimates on Johnnie Walker's performance were based on statistics prepared by Wood Mackenzie, a circular by another unnamed broker (regarding 1984 sales), and various trade sources. These indicated that world sales fell from some £1.7m cases in 1977 to 8.5m cases in 1984, a decline of almost one-third.

They added that the 1984 statistics were based on an analyst's presentation given by DCL last October. Similarly, based on the same sources,

Argyll estimated that the combined market share of Johnnie Walker Red and Black labels fell from 17 per cent to 13 per cent in this period.

The bid battle between Argyll and DCL has been particularly aggressive in recent weeks. DCL has always insisted that Johnnie Walker, of its best-known brands, is also one of the best performers in the group.

Distillers is to transfer the marketing of Gordon's Gin, Booth's Gin and Cossack Vodka from its white spirits division to Home Trade, its recently established sales and marketing subsidiary. Home Trade already markets all Distillers' whisky brands except Dewar's, together with Hine Cognac and Pinuz. It will take over white spirits distribution on April 1.

Beecham denies Unilever bid approach

Beecham's merchant bank, Hill Samuel, has moved to quell speculation that the pharmaceuticals and consumer products group is the subject of a bid approach from Unilever, the Anglo-Dutch consumer goods combine.

Speculation that Beecham could become a bid target began soon after the ousting of Sir

Ronald Halstead as chairman last November and was given added impetus by a Sunday newspaper report at the beginning of December suggesting that Unilever was contemplating a move.

Beecham's share price has risen from 285p at the time of the first-half figures and Sir Ronald's resignation to 361p on Tuesday, at which level it gives the group a market capitalisation of £2.7bn.

Beecham and Unilever both have policies of refusing to comment on bid speculation, but Mr George Stuart-Clarke of Hill Samuel said on Tuesday: "There have been no discussions with Unilever and no approaches so far as I am aware."

Mr Stuart-Clarke also quashed a more recent rumour that Beecham might attempt to ward off a hostile bid by a defensive merger with Guinness.

Britannia Arrow's rivals buy further tranches of shares

BY CLIVE WOLMAN

THE TWO opposing groups of shareholders in the £284m takeover bid for the financial services group Britannia Arrow bought further tranches of shares in the company on Tuesday, and more purchases are expected before tomorrow's closing date.

The Guinness Peat Group, a banking and investment group, which launched a bid in late October, and its merchant bank Morgan Grenfell increased their stake by a small amount to just below the 29.9 per cent maximum level permitted by the Takeover Code. At the same time, a concert party which is resisting the takeover bid led by Mr Robert Maxwell, publisher of Mirror Group Newspapers, raised its stake by a further 2 per cent to just over 24 per cent.

The four members of the concert party are Mr Maxwell's Pergamon Press, which before Tuesday's purchases held 10.9 per cent of the shares, MIB, the UK investment management subsidiary of the US insurance company, Aetna Life and Casualty, which held 7.3 per cent, the Britannia Arrow board with 0.6 per cent, and finally under Britannia's management with 3.49 per cent.

One potential merger partner likely to be accepted by the Britannia Arrow board is MIM,

Highgate & Job in profit at midyear

IMPROVED RESULTS by the protein division enabled the Highgate & Job Group to swing from losses of £12,000 at the six months' stage.

Furthermore, trading conditions in recent years have been more favourable in the second half and so far this pattern is being maintained.

The protein sector continued to benefit from the corrective action taken at this time last year.

The six months to September 30 1985 saw turnover push ahead from £26.2m to £27.9m — the group, based at Paisley, is a marine and animal oil refiner and producer of protein meal.

A divisional breakdown of pre-tax profits shows: oil and chemical £20,000 (£16,000) and proteins £11,000 (loss £6,000). Unallocated overheads accounted for £19,000 (£22,000).

There was again no tax charge and earnings per share emerged at 1.24p (loss 1.54p) — no ordinary dividends have been paid since 1973.

Scottish life business buoyant

THREE Scottish life companies have announced their new business figures for 1985, showing in general a buoyant market last year particularly for individual pensions business.

The highlight of the new business results for Scottish Mutual Assurance Society was the highly successful launch of its unit-linked operations with £12.5m sales of single premium bonds. The company's ordinary single premium business was down over 8 per cent to £29.8m.

Scottish Mutual, in line with expectations from other life companies, reported a doubling of its annual premium business on self-employed contracts to £11.1m, while new annual premiums on executive pensions business climbed over 40 per cent to £4.1m. Ordinary life sales in contrast were dull with new annual premiums down substantially to £6.6m.

Scottish Life Assurance Company reported a 10 per cent rise in new annual premiums from £19m to £20.7m and a near 40 per cent advance in single premium business from £29.4m to £41.5m.

The company maintained during 1985 the successful start to its unit-linked operations in the previous year. New annual premiums rose by half from £800,000 to £1.2m and single premiums from £28m to £34.2m.

Personal and executive pension business was also buoyant. New annual premiums more than doubled on self-employed pensions to £2.08m, while single premiums climbed 39 per cent to £2.6m. Executive pension business saw annual premiums improve 45 per cent to £1.7m and

single premiums double to £3.7m. Total new premiums on group life and pensions business improved by a £14.50 per cent. Ordinary assurance business held up well, with mortgage related business showing only a minimal drop in new annual premiums from £10.1m to £9.5m. Scottish Life is a member of the Citibank panel, and also gets a substantial amount of mortgage business from independent intermediaries.

In contrast the Scottish Provident Institution reports a mixed pattern of new business in 1985, with new annual premiums up 17 per cent from £14.6m to £17.1m, but single premiums cut by more than half from £28.5m to £14.8m.

The company failed to maintain the impetus of the successful launch of its unit-linked operations in 1984. Sales of single premium bonds last year amounted to £7m against £24m in the launch year.

However, the company reported successful pensions business, as expected and a 30 per cent rise in mortgage related annual premiums to £7.5m — very much against the trend in this business. Scottish Provident markets mainly through mortgage brokers.

New annual premiums on self-employed pensions jumped 50 per cent to £1.6m with single premiums unchanged at £3m. New annual premiums on executive pensions climbed 30 per cent to £2.5m. Executive pension business saw annual premiums improve 45 per cent to £1.7m and

Regalian Properties

Regalian Properties' rights issue of 3.41m new ordinary shares has been taken up in respect of 3.36m ordinary (98.3 per cent of the issue).

The balance of 53,332 ordinary has been sold in the market.

Britannia Arrow Shareholders: Guinness Peat's increased and final offer is open to 3.30pm tomorrow - Friday, 3rd January 1986

The Price is Right

You can now choose between 140p in cash\* or shares and Loan Notes\* worth 146.3p.

The Merger Makes Sense

It creates a strong, broadly based financial services group under positive leadership.

Accept Now - every share counts

Guinness Peat Group plc  
Ours is the only offer

\*Guinness Peat's increased offer is final: it will not be further increased and will close if it has not become or been declared unconditional as to acceptances on or before 3rd January 1986. Guinness Peat reserves the right, however, to increase the Increased Offer and/or extend the closing date and/or time if a competitive situation arises on or before that date.

\*Based on Guinness Peat's offer of 15 ordinary shares plus 80p nominal of Loan Notes for every 8 Britannia ordinary shares plus Britannia's forecast final dividend of 3.0p (net) per Britannia ordinary share which accepting Britannia shareholders will be entitled to receive and retain. Guinness Peat's ordinary shares are valued at 71.1p based on the closing price on 30th December 1985 (the latest practicable date before the production of this advertisement) of 70c plus the recommended final dividend of 1.1p (net) per share and the Loan Notes are taken at par.

\*The cash payment of 140p is based on the cash alternative value of 137p per Britannia ordinary share plus Britannia's forecast final dividend of 3.0p (net) per share referred to above.

This advertisement is published by Morgan Grenfell & Co. Limited on behalf of Guinness Peat Group plc. The Directors of Guinness Peat Group plc are the persons responsible for the information contained in this advertisement. To the best of their knowledge and belief, having taken all reasonable care to ensure that such is the case, the information contained in this advertisement is in accordance with the facts. The Directors of Guinness Peat Group plc accept responsibility accordingly.

Unchanged bonus rates from Friends' Provident

Friends' Provident Life Office, a leading UK mutual life company, has announced unchanged reversionary bonus rates for 1985 on all its life and pension contracts. These rates are at their highest ever levels.

In addition, the company is maintaining its final bonus rates on life contracts for claims arising in 1986. But an increase in final bonus is being paid on self-employed pension contracts, while a final bonus is paid for the first time on executive pension contracts which vest this year.

Thus on ordinary life policies, the reversionary bonus rate remains at 55 per cent of the sum assured and attaching bonuses, with final bonus rate of 105 per cent of attaching bonuses. For flexible life policies, the reversionary bonus rate stays at 55 per cent compound with a final bonus of 40 per cent of attaching bonuses.

Individual pension contracts for the self-employed have the final bonus lifted from 105 per cent to 120 per cent of attaching bonuses, with a reversionary bonus unchanged at 23.50 per cent compound.

Executive pension plans get a final bonus of 80 per cent on

annual premiums contracts, 50 per cent on single premium plans, of attaching bonuses, Group pension schemes have a reversionary bonus rate of 51.25 per cent.

The company points out that the maintenance of these bonus rates reflects the great strength of its life and pension funds, with a very strong investment reserve. Final bonus rates will be reviewed again in April when the final accounts for 1985 are available.

Record terminal bonus rates payable on with-profit pension contracts which vest this year, have been declared by Friends' Provident as a member of the Dutch insurance conglomerate Amey Group. These rates are improved from 30 to 35 per cent of attaching bonuses.

However, terminal bonus rates on assurances maturing or becoming death claims this year remain at 45 per cent of attaching bonuses.

The company has lifted these bonus rates for pension contracts to emphasise the gross roll-up of the underlying pension investment funds.

Reversionary bonus rates will be announced in the next few weeks.

Cannon's mortgage offer

Guinness Assurance, a member of the US insurance group Lincoln National Corp, has announced its entry into the UK house mortgage market—the latest in a growing list of life companies to offer mortgages direct to the public.

The service, which started in November, is being handled through a new subsidiary CL Mortgages, which will deal with the complete mortgage package.

Cannon has raised an initial tranche of £80m from the Bank of Montreal and has a guarantee of continuing finance. But it will handle all aspects of the mortgage package.

Advances will be made up to 95 per cent of the property's valuation. Loans from £15,000 to £150,000 will be available for periods from 10 to 35 years, on an interest only basis at 12.75 per cent, with repayment by either an Investment Mortgage Plan or a pension-linked plan, with life cover for the term of the loan.

Cannon is aiming at the upper end of the market. The average mortgage so far is in excess of £30,000 and the company expects this to continue.

The main purpose of the new service is first mortgages on acceptable property. However, advances will be available for remortgages, improvements, extensions and also loans for business expansion and education fees.

Mr Neil MacGregor, the mortgage manager, sees the Government's proposed pension changes as opening up the pension mortgage market. The main source of business will come from Cannon's direct sales force and the intention is to have the system up and running by the time personal and full AVC facilities become available.

The company is already considering alternative forms of funding, advised by the Bank of Montreal.

Other life companies in the mortgage market have adopted a variety of funding methods, from on-lending from a financial institution to consortium borrowing.

Montagu weighs up new issues

THE BULL market in equities helped sustain the amount of capital raised through the stock market in 1985 at a level only slightly below the previous year's level—which was given a strong boost by flotation of British Telecom—according to a report from Samuel Montagu, the merchant bank.

The figures show that the total amount of new starting money raised through the issue of Stock Exchange quoted securities in 1985 was £11.7bn. The previous year's figure was £12.6bn, of which £3.9bn was raised in the FT flotation.

British Government securities are not included in the figures. Most of the money—some £8.6bn—was raised by UK companies. Samuel Montagu comments that the year was marked

by the come-back of the rights issue, and that the second quarter in particular witnessed a burst of activity, including the launch of the private sector's two biggest rights issues yet: Hanson Trust's for £218m and Barclay's for £213m.

Convertible issues were also back in favour after several years in the doldrums. "Their hybrid character as a surrogate for either debt or equity provoked strong interest from companies," Samuel Montagu notes. Convertible debt totalled £341.5m.

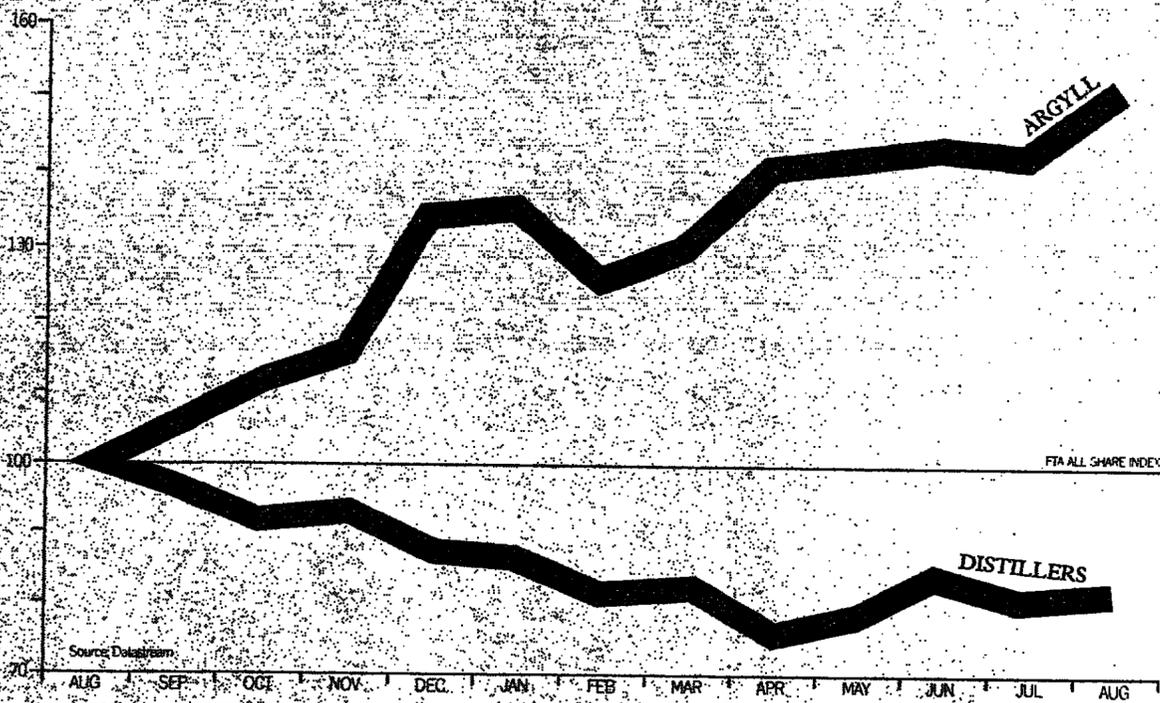
Elsewhere, however, there were disappointments. The long-awaited revival of the corporate bond market failed to materialise in spite of legislative changes designed to nurture a recovery, and issues totalled just £245m.

BOARD MEETINGS

Company	Date
Alm	TODAY
Future Dates	
Planning Technology Inv Trst	Jan 15
Hollis	Jan 8
Pratt	
Brit Investments	Jan 10
Howard Group	Jan 10
St Andrew Trust	Jan 10
Sturge	Jan 14



THE DIRECTORS OF ARGYLL GROUP PLC ARE THE PERSONS RESPONSIBLE FOR THE INFORMATION CONTAINED IN THIS ADVERTISEMENT. TO THE BEST OF THEIR KNOWLEDGE AND BELIEF HAVING TAKEN ALL REASONABLE CARE TO ENSURE THAT SUCH IS THE CASE, THE INFORMATION CONTAINED IN THIS ADVERTISEMENT IS IN ACCORDANCE WITH THE FACTS THE DIRECTORS OF ARGYLL GROUP PLC ACCEPT RESPONSIBILITY ACCORDINGLY.



Source: Datastream  
RELATIVE PERFORMANCES OF ARGYLL'S SHARE PRICE AND DISTILLERS' SHARE PRICE COMPARED TO THE FT ALL SHARE INDEX IN THE TWELVE MONTHS TO 20th AUGUST 1986, THE DAY BEFORE BID RUMOURS

# Argyll wish Distillers a prosperous 1986.

Argyll. We can revive Distillers' spirits.

# Thinking of accepting Guinness Peat's offer? Think again!

Britannia shareholders are strongly advised by the Board of Britannia to:

## **Retain your shares**

We firmly believe that Guinness Peat are not offering a realistic price for your shares.  
Do not accept their offer to buy your shares on the cheap.

## **Look to the future**

There are numerous options open to Britannia's management to ensure that shareholders' financial interests are fully protected after this inadequate offer has lapsed.

## **Support your winning team**

Your management has provided shareholders with outstanding returns year in, year out. □ Remember, £1000 invested in Britannia in 1980 is worth over £7000 today. A similar investment in Guinness Peat is today only worth just over that very same £1000. (Source: Datastream.)  
□ Continue to give your management your full support — they are worthy of it.

**Back Britannia's proven management.  
Continue to support your board.**

## **Britannia Arrow**

**Continue to ignore the offer.**

1986: it's all stations go - except, of course, for the lawyers

By A. H. HERMANN, Legal Correspondent

LAST YEAR it seemed to be more difficult than ever to forget the trees and see the wood. During 1985 so many separate issues assumed quite extraordinary proportions and intensity: the miners' strike and the conversion of the unions to the rule of law; the scandals in the City; the decision to impose a rule of law on it; the eruption of mega-mergers and the demise of competition law; the Laker litigation with its humbling of the British Government in the US courts and its transformation of the ban on foreign ownership of airlines; the House of Lords in the Ramsey case; the House of Lords in the Ramsey case; the House of Lords in the Ramsey case...

On the tax front, the principle that only a real transaction should matter and that taxes should not be avoided by means of artificial paper transactions, established by the House of Lords in the Ramsey case, seems to be being reinforced by Chancery judges only reluctantly and sporadically. This is only a part of the general reluctance of courts to move - or better to return - to an interpretation of law which puts greater weight on the intention of Parliament than on the technicalities of the law.

State traders dominate half the world market, but the English courts have whittled away the principles of the 1979 Sovereign Immunity Act

At a time when state traders dominate half the world market, English courts have successfully gnawed away at the concept that states should not enjoy sovereign immunity when they enter the market place. The 1979 Sovereign Immunity Act, which incorporated a concept that had been fully expounded by Lord Wilberforce, has been whittled away step by step as demonstrated by the Columbia Embassy and Settebello cases. The US courts are no less inconsistent but more easily impressed by the wishes of the banks and of their Government, as was vividly illustrated by two contradictory judgments given by the same court in the Puerto Rican bonds case.

Sir John Donaldson, though presiding over a backward-looking Court of Appeal, and himself no pioneer of law reform, has continued to demonstrate a keen appreciation of the need to overhaul the machinery of courts. He would shift some of the load from courts to arbitration, enhancing its status, and would restrict the appeals that clutter up his own court at great expense to the unfortunate litigant. He seems to be waiting until his attempts to streamline court procedure and eliminate absurd traditions that waste judicial time have been digested by the profession. But he has bought

the computer—and one would hope that it will be used to improve the co-ordination of the judges' time schedules with those of counsel appearing before them. By contrast, the legal profession proudly sticks to every restrictive and wasteful tradition it can think of. As Mr R. Alexander, the chairman of the Bar, told solicitors keen to be allowed into the High Court, at least on formal and unopposed business: "Divided we stand, united we fall." It is the fear of losing some conveyancing business that makes solicitors press for a greater share in litigation. The "single capacity" of solicitors and barristers in high courts is ridiculous but the substance and procedure of the law is not. The delays in updating London arbitration seem all the more regrettable since arbitration is now playing a greater role worldwide, as demonstrated by the US Supreme Court when it extended its use to anti-trust disputes in the Mitsubishi decision. There is some hope that a new vigorous intellectual impetus will come from the newly established School of International Arbitration. One hopes that the Centre for Commercial Law at Queen Mary College, of which the school is part, will generate pressure for reform in this and other branches of business law—the field which, one notes with regret, the Law Commission seems almost to have given up.

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US locomotives for quarry concern

FOSTER YEOMAN, a quarry business based near Shepton Mallet, Somerset, has ordered four diesel locomotives from General Motors of the US. The company says they are more reliable and give better performance than anything it could buy from British manufacturers. The locomotives, which will run on British Rail tracks in January, can haul a train of 4,900 tons. They will be maintained by BR drivers and engineers.

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FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts and their performance metrics, including columns for trust names, managers, and financial data.

A FINANCIAL TIMES SURVEY INVEST IN BRITAIN Wednesday January 8 1986 For further information, please contact COLIN DAVIES on 01-236 1434

FT CROSSWORD PUZZLE No 5,911. A crossword puzzle grid with numbers 1 through 27.

ACROSS 1 Do we gather the girls taken the barometer? (12) 10 Brown isn't prepared to come round for the moment (7) 11 Insect first aid assistant takes half an hour (7) 12 Turning point in door manufacture (5) 13 Not having a vehicle, a quarter will enter untroubled (8) 15 Choose to speak at length to some cross people (10) 16 The girl ought to be taken in soon (4) 18 To talk of the power of a small child (4) 20 Before the salesman returned, I let Ron deal with the intruder (10) 22 Picture the main space when it's been rebuilt (8) 24 The doctor is to back "In Good Health" as a theme (5) 26 -and, alters, taking a long time about it, the programmes (7) 27 The sea, when leaving Asia, brings you to these islands (7) 28 One who rears livestock is holding a party for one of his employees (4, 8) DOWN 2 Characteristic feature of Oriental scenes, oddly enough (7) 3 Irritable artist against going into burlesque (8) 4 The second mate set about taking some food (4)

Granville & Co. Limited Over-the-Counter Market. Table with columns: High, Low, Company, Price, Change, Div. Yield, P/E, Fully Paid.

The Republic of Italy US \$300,000,000 Floating Rate Notes due 1997. In accordance with the provisions of the Notes, notice is hereby given that the Interest Amounts payable on the next Interest Payment Date 27th January, 1986 will be US\$ 483,48 for each US\$ 10,000 Note and US\$ 10,836.82 for each US\$ 250,000 Note.

FOCUS ON SOUTH AFRICA SERIES. A special advertising series featuring companies involved in South African commerce and industry appeared in the Financial Times between October 9 and October 23, 1985. Brochures containing this series are now available at a cost of £3 per copy. For further details please contact: HUGH SUTTON, Financial Times, Brackton House, 10 Cannon Street, London EC4P 4BY.



INSURANCE, OVERSEAS & MONEY FUNDS

Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

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Table of financial data for various insurance and overseas funds, including company names, fund names, and numerical values.

Money Market Trust Funds

Money Market Bank Accounts

NOTES

OPTIONS

Table of options data, including 3-month call rates and various option contracts.



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar finishes year weak

The dollar was already showing a downward trend to another 2 1/2 per cent low against the D-mark, when the US November trade deficit of \$13.68bn was announced. This was higher than expected, and at the same time the October deficit was revised to a record \$1.5bn, compared with a previous figure of \$1.45bn. The deficit for the first 11 months of the year of \$11.5bn, compared with \$11.36bn for the same period of 1984, while the deficit with Japan in November was the second highest on record, at \$4.58bn, against \$3.20bn in October. Although the figures depressed the dollar in New York and London, Continental centres such as Frankfurt and Paris had already closed for the New Year holiday, and trading was very thin.

£ IN NEW YORK

Table showing exchange rates for £ in New York, including columns for Dec 31, Prev. close, and % change.

was 10.65 to 7.50. November average 7.9226. Exchange rate index 79.2 against 65.3 six months ago. The franc gained ground against the dollar in calm Paris trading, as it closed at 10.65 for the New Year holiday on Tuesday. The dollar finished at FF 7.54 in Paris, virtually unchanged from the opening, but down from Monday's London close of FF 7.5225, and also slightly weaker than the New York finish of FF 7.5475.

FINANCIAL FUTURES

Quiet trading

Prices were slightly lower in very quiet trading on the London International Financial Futures Exchange on Tuesday. Eurodollars for March delivery opened at \$2.27, and remained around \$2.26 to \$2.27 throughout the morning, before falling to \$2.25 just before Chicago began trading. Expectations of a high Federal funds rate, because of year end pressure kept prices depressed. The US trade deficit was \$13.68bn in November, which was higher than market forecasts of around \$10bn, and pushed March Eurodollars up to this level of \$2.25, but at this level the contract met with selling and traders generally reluctant to take out new positions before the new year volume on Life and other contracts. The market took virtually no notice of the higher than expected rise of 7.7 per cent in November US new home sales, as the market had been pointing out that the rise was offset by a revised decline of 7.8 per cent in the October figure, from a previous fall of 5.3 per cent.

LONDON

Table showing London market data including 20-year 12% notional gilt, 10% notional short gilt, and three-month sterling.

US TREASURY BONDS

Table showing US Treasury Bonds data including 20-year 12% notional gilt, 10% notional short gilt, and three-month sterling.

The dollar fell to DM 2.4455 from DM 2.4690, the lowest level since May 1985, and also declined to FF 7.50 from FF 7.5625; SFR 2.06 from SFR 2.0790; and ¥200.25 from ¥201.

POUND SPOT-FORWARD AGAINST POUND

Table showing pound spot and forward rates against the pound, including columns for Dec 31, Day's spread, Close, One month, % Three months, and % Six months.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies including Sterling, U.S. dollar, Canadian dollar, etc.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against the dollar, including columns for Dec 31, Day's spread, Close, One month, % Three months, and % Six months.

OTHER CURRENCIES

Table showing other currencies including Arg., Aust., Belg., Braz., Can., Den., Fin., Fr., Ger., Ital., Jap., Kor., Mex., Neth., Nor., Port., Sp., Swed., Switz., U.K., and U.S.A.

CURRENCY FUTURES

Table showing currency futures data including Sterling, U.S. dollar, Canadian dollar, etc.

PHILADELPHIA S/E'S OPTIONS

Table showing Philadelphia S/E's Options data including various currency options.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies including £, DM, Yen, SFR, H.F.L., Lira, and S.Fr.

CURRENCY RATES

Table showing currency rates for various currencies including Sterling, U.S. dollar, Canadian dollar, etc.

STERLING INDEX

Table showing the Sterling Index for various currencies.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

MONEY MARKETS

London rates firm

Interest rates were firm in quiet trading on the London money market Tuesday. Three-month money was offered as high as 12 per cent, but closed unchanged at 11 1/2 per cent. Discount houses buying rates for three-month bank bills rose to 11 1/2 per cent from 11 1/4 per cent. The Bank of England initially forecast a money market shortage of £300m, but provided total assistance on the day of £450m. Before lunch the authorities bought £800m of bank bills in band 1 way of £50m bank bills in band 1 at 11 1/2 per cent; £180m bank bills in band 2 at 11 1/4 per cent; £110m bank bills in band 3 at 11 1/2 per cent; and £250m bank bills in band 4 at 11 1/4 per cent. Late assistance of around £50m was also provided. Bills maturing in official hands, repayment of Treasury bills and a take-up of Treasury bills drained £660m. Exchange transactions absorbed £100m, but circulation adding £100m to liquidity and bank balances above target by £80m.

NEW YORK RATES

In New York the Federal Reserve injected liquidity into the banking system, by way of discounting Treasury bills. The Bundesbank also underwrote payments by banks on behalf of corporate customers. The Bundesbank had been injecting about DM 5bn of help to the market on Monday through the Federal Railways.

UK clearing banks base

UK clearing banks base lending rate 11 1/2 per cent since July 29. Bank and another state-owned institution. The banks are now offering overnight money at 5.20 per cent, but did not appear to have been really over on Tuesday.

MONEY RATES

Table showing money rates for various currencies including Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, and Dublin.

LONDON MONEY RATES

Table showing London money rates for various currencies including Sterling, U.S. dollar, Canadian dollar, etc.

WORLD WIDE OF THE POUND

Table showing world wide exchange rates for the pound across various countries and currencies.

Advertisement for GUTHBERT HEATH UNDERWRITING LIMITED, featuring the text 'Now we are on first name terms' and 'We take this first opportunity of wishing our many friends worldwide a happy and prosperous New Year!'.

Advertisement for GOLD FIELDS GROUP, featuring the text 'DECLARATION OF DIVIDENDS' and 'UNITED CONSOLIDATED GOLD FIELDS PLC'.

BRITISH FUNDS

Table of British Funds with columns for Stock, Price, and % Change. Includes sub-sections for 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years'.

Over Fifteen Years

Table of British Funds for the 'Over Fifteen Years' category, listing various fund names and their performance metrics.

Updated

Table of updated British Funds data, showing recent price changes and percentages.

Index-Linked

Table of Index-Linked British Funds, detailing funds tied to various indices.

INT. BANK AND OSEAS GOVT. BOND ISSUES

Table of International Bank and Overseas Government Bond Issues, listing bond types and terms.

CORPORATION LOANS

Table of Corporation Loans, listing various corporate debt instruments.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans, detailing international development financing.

LOANS

Table of general Loans, listing various financial products and services.

Public Board and Inst.

Table of Public Board and Institutional investments, listing major public entities.

Financial

Table of Financial instruments, listing various investment vehicles.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails, listing international fixed income securities.

AMERICANS

Table of American investments, listing US-based stocks and funds.

AMERICANS - Cont.

Continuation of American investments table, listing various US stocks and companies.

CANADIANS

Table of Canadian investments, listing various Canadian stocks and companies.

BANKS, HP & LEASING

Table of Banks, Hire Purchase, and Leasing companies, listing financial institutions.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits, listing various beverage companies.

BUILDING, TIMBER, ROADS - Cont.

Continuation of Building, Timber, and Roads table, listing construction-related stocks.

DRAPERY & STORES - Cont.

Continuation of Drapery and Stores table, listing retail and clothing companies.

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Table of Beers, Wines, and Spirits, listing various beverage companies.

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LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Continuation of Building, Timber, and Roads table, listing construction-related stocks.

DRAPERY & STORES - Cont.

Continuation of Drapery and Stores table, listing retail and clothing companies.

ELECTRICALS

Table of Electricals, listing various electrical and electronics companies.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics, listing various chemical and plastic companies.

DRAPERY & STORES

Table of Drapery and Stores, listing retail and clothing companies.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, and other consumer goods, listing various retail companies.

HOTELS AND CATERERS

Table of Hotels and Caterers, listing various hospitality and food service companies.

ENGINEERING

Table of Engineering, listing various engineering and manufacturing companies.

ENGINEERING - Continued

Continuation of Engineering table, listing various engineering and manufacturing companies.

HOTELS AND CATERERS

Table of Hotels and Caterers, listing various hospitality and food service companies.

INDUSTRIALS (Miscellaneous)

Table of Industrial (Miscellaneous) companies, listing various large-scale industrial firms.

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HOTELS - Continued

Continuation of Hotels table, listing various hotel and catering companies.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam Corp, Anglo-Siam Petroleum, Anglo-Siam Rubber, etc.

LEISURE—Continued

Table of leisure stocks including companies like Anglo-Siam Leisure, Anglo-Siam Entertainment, etc.

PROPERTY—Continued

Table of property stocks including companies like Anglo-Siam Property, Anglo-Siam Real Estate, etc.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Anglo-Siam Investment Trust, Anglo-Siam Property Trust, etc.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like Anglo-Siam Finance, Anglo-Siam Land, etc.

MINES—Continued

Table of mines stocks including companies like Anglo-Siam Mines, Anglo-Siam Gold, etc.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Anglo-Siam Motors, Anglo-Siam Aircraft, etc.

SHIPPING

Table of shipping stocks including companies like Anglo-Siam Shipping, Anglo-Siam Maritime, etc.

SOOTH AFRICANS

Table of South African stocks including companies like Anglo-Siam South Africa, Anglo-Siam Africa, etc.

TEXTILES

Table of textile stocks including companies like Anglo-Siam Textiles, Anglo-Siam Cotton, etc.

TOBACCO

Table of tobacco stocks including companies like Anglo-Siam Tobacco, Anglo-Siam Cigarettes, etc.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo-Siam Trusts, Anglo-Siam Finance, etc.

PROPERTY

Table of property stocks including companies like Anglo-Siam Property, Anglo-Siam Real Estate, etc.

LEISURE

Table of leisure stocks including companies like Anglo-Siam Leisure, Anglo-Siam Entertainment, etc.

OIL AND GAS

Table of oil and gas stocks including companies like Anglo-Siam Oil, Anglo-Siam Gas, etc.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo-Siam Overseas, Anglo-Siam International, etc.

PLANTATIONS

Table of plantation stocks including companies like Anglo-Siam Plantations, Anglo-Siam Rubber, etc.

MINES

Table of mines stocks including companies like Anglo-Siam Mines, Anglo-Siam Gold, etc.

Central Rand

Table of Central Rand mines stocks including companies like Anglo-Siam Central Rand, Anglo-Siam Rand, etc.

Eastern Rand

Table of Eastern Rand mines stocks including companies like Anglo-Siam Eastern Rand, Anglo-Siam Rand, etc.

Far West Rand

Table of Far West Rand mines stocks including companies like Anglo-Siam Far West Rand, Anglo-Siam Rand, etc.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo-Siam Regional, Anglo-Siam Ireland, etc.

FINANCE

Table of finance stocks including companies like Anglo-Siam Finance, Anglo-Siam Bank, etc.

Australians

Table of Australian stocks including companies like Anglo-Siam Australia, Anglo-Siam Down Under, etc.

MISCELLANEOUS

Table of miscellaneous stocks including companies like Anglo-Siam Misc, Anglo-Siam Various, etc.

NOTES

Notes section containing financial news, market commentary, and company announcements.

RECENT ISSUES AND "RIGHTS" PAGE 22

Information regarding recent issues and rights pages, including details on share offerings and company events.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo-Siam Regional, Anglo-Siam Ireland, etc.

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Information regarding recent issues and rights pages, including details on share offerings and company events.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo-Siam Regional, Anglo-Siam Ireland, etc.

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WORLD STOCK MARKETS

AUSTRIA Dec. 30 Price +/- or %

GERMANY Dec. 30 Price +/- or %

NORWAY Dec. 30 Price +/- or %

AUSTRALIA (continued) Dec. 31 Price +/- or %

JAPAN (continued) Dec. 28 Price +/- or %

CANADA

TORONTO Closing prices December 31

Canada Stock Market Data

INDICES

Market Indices Summary

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FRANCE Dec. 31 Price +/- or %

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STANDARD AND POORS

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World Stock Market Summary

OVER-THE-COUNTER

Over-the-Counter Market Data

OVER-THE-COUNTER Nasdaq national market, closing prices December 31

Large table of over-the-counter stock prices and market data

"What's special about these Danish companies?"

ABN Bank Copenhagen Branch, Assurandor-Societiet, Barclays Finance AS, Berlingske Tidende, Blixen, Bolden, Buch-Deichmann, Danish Steel Works Ltd., Danish Telecom International AS, Danish Turinstry Ltd., Dannebrog Shipyard Ltd., AS De Danske Sukkerfabriker, Doms AS, Duroc-Ellman A/S, East Asiatic Co. Ltd. (AS Det Østasiatiske Kompagni), AS Elizabeth Arden, Ess-Food, F.L. Smith & Co. AS, Forlaget Management AS, Frisko Sol AS, Ginge Brand & Elektronik AS, Grønt Danmark AS, Grønt International AS, Haldor Topsøe AS, Hellerup Bank AS, Henriques Bank Aktieselskab, Kreditforeningen Danmark AS, Kommunedata, Midbank, AS Niro Atomizer, Norsk Hydro Danmark a.s., Nykredit, Price Waterhouse, Privatbanken AS, Revisionsfirmaet C. Jespersen, Skandinavisk Tobaksselskab, Statensstaten for Livsforsikring, The Jutland Technological Institute, Aktieselskabet Varde Bank.

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Closing prices, December 31

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock symbols, prices, and volume data for various companies and indices. Includes columns for 12 Month Low, High, and Volume.

Continued on Page 29



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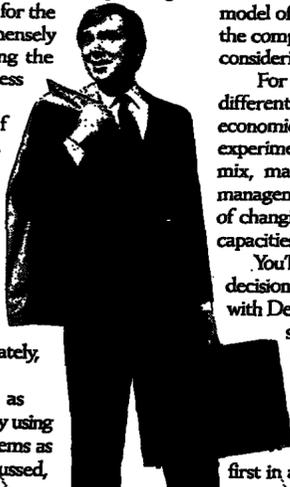
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## WORLD STOCK MARKETS

### WALL STREET

## Optimism proves pervasive

FINANCIAL MARKETS on Wall Street saw the old year out in style as almost all the significant stock market indices bumped their recently established peak levels, rounding off the sparklingly successful final three months of 1985, writes Terry Byland in New York.

As the US securities markets reopen today after the New Year's Day holiday, investors hope to see the stock markets continue to respond to the wave of optimism that kept prices on the boil over the Christmas period.

Wall Street moves into the new year buoyed by hopes of an early cut in the federal discount rate, and by the implications of the fresh dip in the dollar, which on Tuesday took the US currency briefly below the ¥200 level, previously a resistance point.

Analysts at the brokerage houses and investment banks take an optimistic view of prospects for the first half of this year. Corporate profits are expected to begin showing the benefits of the favourable factors underlying the recent surge in stock prices.

The fall in US interest rates, with the slide in the dollar with which it is linked, should boost earnings across a broad range of US industry. The collapse of Opec oil pricing policies is expected to stimulate world economies, as well as help to keep inflation subdued.

But a televised symposium of Wall Street analysts was somewhat cautious last week when assessing stock-market prospects for the whole of 1986, with several members suggesting that the Dow Jones industrial average might not show much change over the 12 months.

In part, their caution reflects lingering doubts over the pace of the US economy, which was still sputtering in November, according to the Commerce Department's Index of Leading Indicators, which showed a meagre gain of 0.1 per cent.

Moreover, there is some concern that the staggering rise in the stock market since the end of September may imply vulnerability to a correction phase. The upsurge has been featured repeatedly by speculative buying of futures contracts on the Standard & Poor's 500 index. The main investment institutions have been prominent speculators in index futures, and have often driven stock prices up when a discount opened be-

### TOKYO

### TOKYO

## Foreigners face staff problems

Takeover speculation has also played a significant part in the stock market drama. In addition to feeding the investment fever, the latest developments in the takeover industry have brought huge increases in corporate debt, which have attracted the attention and concern of the Federal Reserve.

Both stock-market speculation and corporate debt ratios might be undermined later in 1986 if the economy fails to show the 4 per cent growth rate predicted by the Reagan Administration.

However, corporate results for the final 1985 quarter, due within three weeks, should confirm the strength of several favoured sectors of the market.

First in significance will be the news from IBM, which paced the market throughout last year.

IBM is venerated on Wall Street for its innovative management, but the technology sector as a whole is ideally

suited to benefit from a lower dollar and lower US interest rates.

Results from the pharmaceutical industry will reflect the effects of a weakening dollar on their overseas sales, which make up about half the industry's total revenue. The US leaders, such as Bristol-Myers, Merck and Pfizer, are maintaining their strong lead in an increasingly global market for patent drugs, and will introduce many new products this year.

Also high on the list of analysts' favourites are the money-centre bank stocks, which will continue to reap the benefit of lower rates and low inflation. Pressures to cut prime lending rates are growing but every week's postponement fills the banks' coffers.

Some market sectors may prove less popular, however. The Detroit motor stocks have stalled, as the leading manufacturers have again pumped sales by offering generous customer financing. Sales continue to flag and Wall Street expects production cuts soon if matters fail to improve.

Retail Stocks have been laggards as the traditional leaders of the industry struggle with tough price competition and careful shoppers. The delayed buy-out plan for Macy's, the premier department store, might still prove the opening shot in a restructuring of the industry.

Even those sluggish sectors of the market are likely to follow the industrial sector higher if the January corporate results flow provides the impetus. But that would still leave Wall Street feeling apprehensive about the second half of the year. Investors will need to show a little more caution over the next 12 months than was necessary between September and December 1985.

A SCARCITY of qualified trading clerks is proving a headache for the six foreign securities firms granted seats on the Tokyo Stock Exchange (TSE) last year as they prepare to start operating on February 1, writes Shigeo Nishiwaki of Jiji Press.

The difficulty is so acute that the TSE says it may permit recruitment of foreign clerks, providing their command of the Japanese language is sufficient for them to communicate with their counterparts in Japanese securities houses.

Merrill Lynch Japan, a subsidiary of Merrill Lynch of the US, plans to recruit the son of the president of a US securities firm. Meanwhile, all six firms are hunting trading clerks through newspapers' offering them up to twice their current salaries.

The foreign companies - Merrill Lynch, Goldman Sachs, Morgan Stanley, Vickers da Costa, S. G. Warburg and Jardine Fleming - will occupy six of the 10 new seats created on the TSE, each costing ¥1bn (\$4.97m) or ¥1.1bn.

Merrill Lynch, the largest of the newcomers, is expected to threaten the dominance of the Big Four Japanese securities houses, Nomura, Daiwa, Yamachi and Nikko, when a 24-hour global trading system is introduced.

Mr Tetsundo Iwakuni, chairman of Merrill Lynch Japan, sees Tokyo as an integral part of a "money Shinkansen" (bullet train) between New York and London. His company's strategy is to promote trading in US and Japanese securities, underwriting on international markets and handling mergers and acquisitions in Japan.

Mr Shoji Oshima, director of Vickers da Costa's Tokyo branch, commented that the priority of Japanese securities firms had been quantity rather than quality in transactions. His firm will focus on quality of service and should provide a stimulus to the Japanese market, he added.

Mr Yoshio Hoshino, director of Jardine Fleming Securities, said his company would draw on its wide experience of pension and mutual fund management in the US and Europe in developing its operations in Japan.

In general, the foreign firms also aim to concentrate on overseas clients, initially, rather than attempt to compete head-on with Japanese securities houses on their own turf.



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